

Appendix G:

Data sources used in this review

The table in this appendix shows all the surveyed entities' responses about their major projects. Survey responses were provided over July and August 2024. The data provided here is attested by the surveyed entities and has not been verified by VAGO. This is in accordance with the level of assurance stated in Appendix C for this assurance review, where we mainly rely on an entity's representations and internally generated information to form our conclusions.

In this appendix, we have abbreviated the full set of survey questions. You can also download this dataset at <https://www.audit.vic.gov.au/report/major-projects-performance-reporting-2024>.

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
85 by 2025 (Level Crossing Removal) Clarendon Rd, Brant Rd, Beaconsfield	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	MRPA - Fulton Hogan Australia PTY LTD	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the State • key stakeholders (i.e. MTM and VJ, Inc) are incentivised in alignment with delivery partners • cost risk and reward regime are incentivised all participants to deliver efficiently • performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) • same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. • project costs are open book and transparent • locked in commercial terms 	VDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
85 by 2025 (Level Crossing Removal) Clarendon Rd, Brant Rd, Holden Rd	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	MRPA - Fulton Hogan Australia PTY LTD	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the State • key stakeholders (i.e. MTM and VJ, Inc) are incentivised in alignment with delivery partners • cost risk and reward regime are incentivised all participants to deliver efficiently • performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) • same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. • project costs are open book and transparent • locked in commercial terms 	VDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
85 by 2025 (Level Crossing Removal) Colacore Rd, Clarendon Rd, Hill Rd, Lyndale	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	SEPA - Laing O'Rourke	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the State • key stakeholders (i.e. MTM and VJ, Inc) are incentivised in alignment with delivery partners • cost risk and reward regime are incentivised all participants to deliver efficiently • performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) • same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. • project costs are open book and transparent • locked in commercial terms 	VDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
85 by 2025 (Level Crossing Removal) Keon Parade, Keon Park	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	WPA - McConnell Dowell Constructors (Australia) PTY LTD	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the State • key stakeholders (i.e. MTM and VJ, Inc) are incentivised in alignment with delivery partners • cost risk and reward regime are incentivised all participants to deliver efficiently • performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) • same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. • project costs are open book and transparent • locked in commercial terms 	VDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
85 by 2025 (Level Crossing Removal) McCregor, Main, McCleod	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	NWPA - John Holland PTY LTD	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the State • key stakeholders (i.e. MTM and VJ, Inc) are incentivised in alignment with delivery partners • cost risk and reward regime are incentivised all participants to deliver efficiently • performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) • same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. • project costs are open book and transparent • locked in commercial terms 	VDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
85 by 2025 (Level Crossing Removal) Station St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	MRPA - Fulton Hogan Australia PTY LTD	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the State • key stakeholders (i.e. MTM and VJ, Inc) are incentivised in alignment with delivery partners • cost risk and reward regime are incentivised all participants to deliver efficiently • performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) • same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. • project costs are open book and transparent • locked in commercial terms 	VDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
85 by 2025 (Level Crossing Removal) Warrigal Rd, Parkdale	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	SFA - Acciona Infrastructure Australia Pty Ltd South Eastern Program Alliance (SEPA) - Laing O'Rourke, Metropolitan Roads Program Alliance (MRPA) - Fulton Hogan Australia Pty Ltd, Western Program Alliance (WPA) - Mott MacDonald, Main Roads Constructors (AUST) Pty Ltd, North Western Program Alliance (NWPA) - John Holland Pty Ltd, Southern Program Alliance (SPA) - Acciona Infrastructure Australia Pty Ltd	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: •risks and opportunities are shared to ensure project teams more quickly respond to risks and opportunities in their own areas of responsibility •all participants are incentivised to align with delivery partners •cost risk and reward regime incentivises all participants to deliver efficiently •performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) •same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. project costs are open book and transparent •locked in commercial terms	VIDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
85 by 2025 (Level Crossing Removal) (Metropolitan various) - minus named packages	Addition of value to the LXP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020)	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	SFA - Acciona Infrastructure Australia Pty Ltd South Eastern Program Alliance (SEPA) - Laing O'Rourke, Metropolitan Roads Program Alliance (MRPA) - Fulton Hogan Australia Pty Ltd, Western Program Alliance (WPA) - Mott MacDonald, Main Roads Constructors (AUST) Pty Ltd, North Western Program Alliance (NWPA) - John Holland Pty Ltd, Southern Program Alliance (SPA) - Acciona Infrastructure Australia Pty Ltd	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: •risks and opportunities are shared to ensure project teams more quickly respond to risks and opportunities in their own areas of responsibility •all participants are incentivised to align with delivery partners •cost risk and reward regime incentivises all participants to deliver efficiently •performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) •same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. project costs are open book and transparent •locked in commercial terms	VIDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
A Pathway to more acute mental health beds: Responding to the Report of the Royal Commission into Victoria's Mental Health System (statewide)	This project involves the delivery of 120 hospital-based acute mental health beds in Geelong, Epping, Sunshine & Melbourne as part of the response to the Royal Commission into Victoria's Mental Health System's Final Report.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	N/A	Lendlease Corporation Ltd	Health and human services	Managing Contractor	The MC model was identified as the procurement model that best aligned with the procurement objectives and achieving a VM solution. The model also allows the state, control over the design which is important to manage the quality of the design outcomes to achieve the program objectives. The managing contractor was appointed through a competitive tender process. This allowed for collaboration between the MC and the design team to identify innovative construction methodology, providing efficiency and also allowed for early procurement of materials and sub-contractors which assist in de-risking construction deliverables.	Other VHBA Project Management Framework	Complete	Practical completion
Additional acute mental health beds in regional Victoria (various)	The project will deliver construction of a contemporary and integrated 30-bed acute and community mental health facility at Goulburn Valley Health in Shepparton, further planning and detailed design for two expanded acute mental health facilities at Northeast Health in Wangaratta and Ballarat Base Hospital and land acquisition for the Ballarat facility.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	N/A	TBC	Health and human services	TBD - not yet decided	Procurement method has not been decided yet!	Other VHBA Project Management Framework	Existing	Feasibility Study/Planning
Additional VLocity trains (regional various)	Scope is 54 New VLocity carriages funded in 2019-20 Budget, including 6 Standard Gauge units (18 carriages) and 12 Broad Gauge units (36 carriages). Overall benefits proposition is to improve the service reliability and frequency on the regional train network. The key outcome is a more safe, reliable and accessible regional train service.	Victorian Rail Track (VTR)	N/A	Department of Transport and Planning	N/A	Bombardier Transportation Australia Pty Ltd	Transport	Design and Construct	Additional VLocity trains purchased as a variation deed to a previous contract. The procurement method has been consistent through successive projects.	DTP Investment Lifecycle Framework	Existing	Practical completion
Arden Precinct Redevelopment (metropolitan)	Funding was provided to acquire sites within the Arden Precinct to enable future development in accordance with the Arden Structure Plan, to undertake critical precinct planning activities for future enabling works and land preparation activities.	Department of Transport and Planning	N/A	Department of Transport and Planning	N/A	Development Victoria	Transport	Multiple approaches	There are multiple workstreams to enable delivery and different stream require different approaches.	Development Victoria's Project Management Framework & Policies	Existing	Contract negotiation
Austin Hospital Emergency Department Upgrade (Heidelberg)	Funding is provided to expand capacity at the existing emergency department at Austin Hospital to improve patient and clinical flow, to improve patient and clinical flows and provide enhanced clinical support functions. Capacity for adult emergency department cubicles will be boosted and a new paediatric emergency department zone will be created. This initiative contributes to the delivery of the Government's election commitment, 'A Hospital Plan for our growing Northern suburbs' as published in Labor's Financial Statement 2022. This initiative contributes to the Department of Health's Admitted Services output.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	N/A	TBC	Health and human services	Design and Construct	The procurement strategy assessed all available contract models including construct only, design & construct (plus design development), construct and design finalisation & construction (plus design development), design & construct (plus design finalisation & construction) (usually used as a two-stage process preceding any one of the above methods), Alliance and Public Private Partnerships. The following models have been endorsed as they provide an opportunity for design risk transfer and provide flexibility in staging, scope management and cost certainty. a. Early Works: design development & scope management and cost certainty. b. Early Works: design development & construct with Early Contractor Involvement (ECI) Scope of Services to completion of Detailed Design, with plant / equipment to be directly procured by Austin Health via funding confirmation from VHBA. b. Main works: design finalisation & construct.	Other VHBA Project Management Framework	New	Early works/pre-procurement

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	The Ballarat Base Hospital redevelopment will deliver an emergency care unit, expanded critical care floor and at least 100 more inpatient beds.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Stages 1 - H Iron; Stage 2 CEF - Smith Island Group	Health and human services	Multiple approaches	Lump sum was chosen for Stage 1 as this provides the greatest design control, design surety and quality throughout the project. A reasonable degree of cost surety prior to commencement of the works. A well-known contractor which will maximise the engagement and competitiveness of the contractor market considering the regional location and the size and experience of the potential tendering pool. Provide a degree of time certainty given the penalties faced by the contractor, and Assist in transferring cost escalation risks and commercial risks associated with subcontractors going into administration and supply chain management. Design & Construct (with well developed documentation 20% and 30% CD) was selected for Stage 2 and subsequently Stage 3 for the following reasons: - early cost certainty - lowest final cost - high quality design outcomes - high quality built outcome - promoting local skills & resources - quality of relationships	Other: VHBA Project Management Framework	Existing	In delivery/under construction
Barwon Heads Road Upgrade (Barwon Heads)	We are upgrading Barwon Heads Road to make your journey safer and more predictable. The duplication project extends four km's from Settlement Road to Reserve Road. As part of the project, we will: - build extra lanes between Settlement Road and Reserve Road - build a new bridge over the railway line at Marshall - upgrade intersections - build a new shared walking and cycling path - install new street lighting, road signage and drainage Once complete, the upgrade will: - make your journey along Barwon Heads Road safer - give you safer and easier access to Barwon Heads Road and connecting side roads - improve traffic flow in the area by making your journey more reliable and predictable - reduce congestion - make it easier and safer for you to walk or cycle in the area.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Decmi Southern Pty Ltd, BMD Constructors Pty Ltd, BILD Infrastructure Pty Ltd	Transport	Other	Program Delivery Approach. A Procurement Strategy was prepared as part of the Business Case which recommended the Program Delivery Approach as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the optimum delivery model for the project was consistent with the Department of Treasury and Finance Investment Lifecycle and High Value High Risk Guidelines for procurement.	VIDA (formerly MTA or VHBA) Project Management Framework	Complete	Practical completion
Barwon Women's and Children's Hospital (Geelong)	The Barwon Women's and Children's Hospital in Geelong will expand maternity, women's and paediatric services including operating theatres, a Maternity Assessment and Short Stay Unit, birthing suites and a Special Care Nursery.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Enabling Works - Kane Constructors (managed by Barwon Health) Main Works - Built (Managing Contractor)	Health and human services	Managing Contractor	Based on the ability to manage interfaces with the Enabling Works package and from a time and value for money perspective, Managing Contractor was identified as the preferred procurement model. Under the MC contract, the Managing Contractor was appointed during the design development phase. This allowed time for collaboration between the MC and the design team to identify timesaving construction methodology, providing efficiency assurance. The early appointment of the contractor promoted program efficiencies and also allowed for early procurement of materials and sub-contractors which assist in de-risking construction deliverables.	Other: VHBA Project Management Framework	Existing	In delivery/under construction
Better aged care services for regional Victorians (regional various)	Rural and Regional Public Sector Residential Aged Care Services (PSRACS) will provide three new Public Sector Residential Aged Care Services (PSRACS) facilities. [Cobuna District Hospital campus \$38.170 million - replacing Cobuna District Nursing Home (26 beds) and current medical ward (6 acute beds) to provide 60 beds] [Hazelton Hospital campus \$14.5 million - replacing Hazelton Residential Aged Care Wing (16 beds) to deliver a 30-bed facility, and [Numurkah Hospital campus \$54.278 million - replacing Pioneer's Memorial Lodge to deliver a 36-bed facility.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	TBD	Health and human services	TBD - not yet decided	Procurement method has not been decided yet!	Other: VHBA Project Management Framework	Existing	Early works/pre-procurement
Big Housing Build (statewide)	Big Housing Build will construct more than 12,000 new homes throughout metro and regional Victoria. This package will boost our state's social housing support for vulnerable Victorians, including those with disability, family violence victims and single parent families, reflecting our commitment to mental health and living a broken system. A further 2,900 new affordable and low-cost homes will be built to help low-to-moderate income earners live closer to where they work and provide options for private rental or purchase. The program will deliver secure, modern, and affordable homes throughout Victoria - with 25 per cent of funding to be allocated to regional Victoria.	Homes Victoria	Director of Housing	Homes Victoria	Director of Housing	Various	Health and human services	Multiple approaches	The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters.	Other: Homes Victoria Program Management Framework	Existing	In delivery/under construction
Building a better hospital for Melbourne's inner west (Footscray)	The new Footscray Hospital is being delivered at a site on the corner of Geelong and Ballarat Roads in Footscray and will replace the existing Footscray Hospital on Gordon Street. The new hospital will open in 2025 and provide 608 Points of Care (508 beds).	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Plenary Health Consortium	Health and human services	Public Private Partnership	The decision to procure the Project as a PPP focuses on achieving value for money outcomes by: - allocating risks to the party, or parties, best placed to manage them, with the majority of design, construction, maintenance and facility management services being provided by the private sector. - providing a clear and transparent point of view on the whole of life solutions - increasing opportunity for the State to harness private sector innovation in complementary site activation to enhance the experience for hospital users and the broader community, and - incentivising delivery of the Project on time and within budget. Timely delivery and budget certainty were important factors given the complexity of the works, and the value of the Project.	Other: VHBA Project Management Framework	Existing	In delivery/under construction
Building a bigger and better Latrobe Regional Hospital (Traralgon)	The Latrobe Region Hospital Stage 3a expansion addresses the projected increase in clinical treatment services demand for emergency department, inpatient unit, surgery and maternity services from the Gippsland catchment area.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Built	Health and human services	Construct only	Lump Sum (Construct Only) contract will provide: - The greatest design control, design surety and quality throughout the project, - A reasonable degree of cost surety prior to commencement of the works, - A well-known contractor which will maximise the engagement and competitiveness of the contractor market considering the regional location and the size and experience of the potential tendering pool, - Provide a degree of time certainty given the penalties faced by the contractor, and - Assist in transferring cost escalation risks and commercial risks associated with subcontractors going into administration and supply chain management.	Other: VHBA Project Management Framework	Complete	Practical completion

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Building a world class hospital for Geelong (Geelong) Centre (Geelong)	<p>“The GAC Stage 3 Redevelopment will address the 2015 masterplan with the following objectives: • deliver new/enhanced facilities to improve user experience; • enhance livability/amenity for the community with cultural facilities access; • provide adequate facilities for growing facilities; • further activate Geelong’s Cultural Precinct • create jobs; • minimises the ongoing operating and maintenance costs for facility.”</p>	Geelong Performing Arts Centre Trust	N/A	Department of Jobs, Skills, Industry and Regions	Lendlease	Culture, sport and community	Managing Contractor	The managing contractor procurement method was selected by Development Victoria as appropriate for a project of this complexity and level of risk. It offered benefits including enabling early contractor involvement and engaging specialist input during the design stage.	Development - Victoria's Project Management Framework & Policies	Complete	Post-practical completion
Building a world class hospital for Frankston families (Frankston)	The project will redevelop Frankston Hospital, provide new hospital beds, operating theatres, expanded child and maternal health services, an oncology ward, oncology day clinic and areas dedicated to mental health services.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Exemplar Health	Health and human services	Public Private Partnership	The decision to procure the Project as a PPP focused on achieving value-for-money outcomes by: • allocating risks to the party, or parties, best placed to manage them, with the majority of design, construction, maintenance and facilities management services risks being transferred to the private sector, thereby incentivising innovative and efficient ways of delivering the project; • increasing opportunities for the private sector to provide innovative solutions to enhance the services for hospital users and the broader community; • incentivising delivery of the Project on time and within budget. Timely delivery and budget certainty were important factors given the complexity of the works and the value of the Project.	Other: VIBA Project Management Framework	Existing	In delivery/under construction
Building a world class hospital in Manyborough (Manyborough)	The scope for the Manyborough hospital Redevelopment project includes construction of a new three storey facility on an existing biofield site. The new facility will accommodate Urgent care centre; Inpatient Unit - 1x 32 bed ward (inclusive of 2 new birthing suites); Day Surgery - Operating Theatre and Procedure room; Pathology services; Consulting suites; CSSD; Ambulatory services including Dental, Chemo and Renal services; Medical Imaging services AND Increased carpark for visitors and staff.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Fairbrother Construction	Health and human services	Construct only	Lump Sum (Construct Only) contract will provide: • The greatest design control, design quality and quality throughout the project; • A reasonable degree of cost certainty prior to commencement of the works; • A well-known contract which will maximise the engagement and competitiveness of the contractor market considering the regional location and the size and experience of the potential tendering pool; • Provide a degree of time certainty given the penalties faced by the contractor, and; • Assist in transferring cost escalation risks and commercial risks associated with subcontractors going into administration and supply chain management.	Other: VIBA Project Management Framework	Existing	In delivery/under construction
Building works stimulus (Statewide)	The Building Works Stimulus program was announced by the Victorian State Government in 2020 to support the construction industry, to improve the quality of life of tenants, as well as to drive economic activity and job growth in response to the COVID-19 economic and social impact.	Homes Victoria	Director of Housing	Homes Victoria	Various	Health and human services	Multiple approaches	The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters.	Other: Homes Victoria Program Management Framework	Existing	In delivery/under construction
Car Parks for Commuters (Statewide)	The Victorian Government's Car Parks for Commuters Program is helping to deliver the Victorian Government's commitment of 21,000 new and upgraded car parks at train stations across metropolitan and regional Victoria. The State's car parking projects and programs were consolidated under one Car Parks for Commuter Program (Program) in 2021-22 to maximise program efficiency and streamline reporting as projects in the program have developed and new projects have been added. The Program now consists of projects across 48 rail corridors, 185 projects have been established, 20 projects are under construction. The Commonwealth Government has co-funded 12 joint sites within the Program. The Program also delivers improvements to accessibility, CCTV and lighting, as well as more bicycle parking facilities at key locations.	Victorian Rail Track (VCTTrack)	N/A	Department of Transport and Planning	N/A	Transport	Other	Various contracting models apply to different projects.	Other:	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Cauffield Redevelopment - 246 units/sites (North-West metropolitan)	The Cauffield Redevelopment project provides better quality housing for public tenants. The development spans 7.5ha over three sites. The project involves \$146.4m capital investment by the Victorian Government to demolish 192 units located in walk-up estates and replace them with 246 new social housing apartments, over 800 privately-owned apartments and a range of complementary services, including 162 aged care beds, 181 independent living units, four public parks and three community centres. Project costs are partially offset against revenue generated from land sales.	Homes Victoria	Director of Housing	Homes Victoria	Director of Housing	Property Australia formerly Australand Carlton Pty Ltd	Health and human services	Other	Development Agreement The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters.	Other-Homes Victoria Program Management Framework	Complete	Post-practical completion
Cauffield Rationalisation (metropolitan various)	Upgrade track infrastructure at Cauffield Junction, to allow more trains to run through Cauffield Junction, where the Frankston Line merges with the Cranbourne/Pakenham Line, by separating the two lines, eliminating unnecessary crossovers and preparing the section for the opening of the Metro Tunnel.	Victorian Rail Track (VicTrack)	N/A	Victorian Infrastructure Delivery Authority	N/A	SEA, RIA, LXRP Southern Program Alliance	Transport	Alliance Contracting	The Remaining Dandening Corridor Readiness Works Funding Submissions, which included the final Readiness Works, were evaluated to determine the best packaging and procurement options for the works, and the outcome of that process. The evaluation methodology for the procurement options is consistent with relevant guidance including HVHR guidelines and Infrastructure Australia Guidelines. For Cauffield Rationalisation Works, delivery by existing Alliances was recommended, because of the similarity of works to those already being delivered by the existing Alliances, suitability of the commercial and risk model and reduction of interface risk.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	Practical completion
City Loop Fire and safety upgrade (stage 2) and intruder alarm (Melbourne)	The funded Project seeks funding to complete the following works within the Melbourne Loop (including the MURL) network: - Installation of platform smoke extraction systems; - Upgrade of sprinkler systems; and - Integration of these new systems into the MURL operating environment. - Development funding for Stage 3 of the MURL and Life Safety Upgrade.	Victorian Rail Track (VicTrack)	N/A	Victorian Infrastructure Delivery Authority	N/A	SFA - Actiona Infrastructure Australia Pty Ltd	Transport	Alliance Contracting	LXRP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: - risks and opportunities are shared to overcome project issues more quickly; avoid risk premiums and adversarial behaviour - facilitates active participation by the state - key stakeholders (i.e. MTA and V/line) - provides a consistent and transparent risk management framework - incentivises all participants to deliver efficiently - performance risk and reward regime (certainties meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) - *state team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. - project costs are open book and transparent. - *locked in commercial terms	VIDA (formerly MTA or VHBA) Project Management Framework	Complete	In delivery/under construction
Clyde Road (metropolitan southeast)	This project is expected to upgrade the two intersections at Clyde Road and Kington Drive and Clyde Road and Monash Freeway. The upgrade is expected to include widening of the Monash Freeway bridge, three through lanes in each direction, additional turning lanes and a shared path in each direction over the bridge. The project is also expected to include freeway terminal upgrades, improve right turn storage on the bridge and create a provision for future signals into the Bendigo Health Education Precinct and experience a considerable level of competing demand from various movements. The project is expected to provide access to the community, including improved access to local employment and services, as well as reduced congestion and delays.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Seymour Whyte Constructores Pty Ltd	Transport	Other	Program Delivery Approach. A Procurement Strategy was prepared as part of the Business Case which recommended the Program Delivery approach as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the optimum delivery model for the project was consistent with the Department of Treasury and Finance Investment Lifecycle and High Value High Risk Guidelines for procurement.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	Procurement process
Community housing (lowers metropolitan)	Build, upgrade and expansion of a number of Community Hospitals across regional Victoria and greater Melbourne. Community health services for people who are not critically unwell in some of the state's fastest growing communities. Community hospitals will offer a range of everyday health services tailored to meet the local community's needs, including after-hours care for non-critical patients. Community hospitals will help take pressure off Victoria's major public hospitals and emergency departments, supporting doctors, nurses and allied health professionals to prioritise the most unwell patients - and improve treatment and waiting times.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	N/A	Lend Lease Building Contractors, (Others - SJ Higgins, INTREC Management)	Health and human services	Managing Contractor	In order to meet the government commitments for commencement and completion of the program, the program delivery approach was selected to design the delivery procurement and stakeholder activities. The MC model was identified as the procurement model that best aligned with the procurement objectives and achieving a VFM solution. The model also allows the state, control over the design which is important to manage the quality of the design outcomes to achieve the model of care. Under the MC contract, the Managing Contractor was appointed during the design development phase. This allowed time for collaboration between the MC and the design team to identify timesaving construction methodology, providing delivery assurance. The early appointment of the contractor promoted program efficiencies and also allowed for early procurement of materials and sub-contractors which assist in de-risking construction deliverables.	Other-VHBA Project Management Framework	Existing	In delivery/under construction
Cooling our public housing (lowers metropolitan)	Cooling our public housing towers will install air conditioners in Victoria's public housing high-rise tower homes which are home to over 10,000 Victorians.	Homes Victoria	Director of Housing	Homes Victoria	Director of Housing	Various - tbc	Health and human services	Multiple approaches	The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters.	Other-Homes Victoria Program Management Framework	Existing	Procurement process
Dandening Corridor Readiness Works (metropolitan various)	Funding is provided for critical infrastructure upgrades and modifications along the Dandening Corridor to support the transition to High Capacity Signalling operations and the deployment of High Capacity Metro Trains on the corridor and through the new Metro Tunnel. Track rationalisation works at Dandening will also improve reliability and remove speed restrictions through the precinct.	Victorian Rail Track (VicTrack)	N/A	Victorian Infrastructure Delivery Authority	N/A	Rail Systems Alliance, Rail Infrastructure Alliance	Transport	Alliance Contracting	The Dandening - Minimum Corridor Readiness - Funding Submission (January 2020) outlines the methodology used to evaluate packaging and procurement options for the works, and the outcome of that process. The evaluation methodology for the procurement options is consistent with relevant guidance including HVHR guidelines and Infrastructure Australia Guidelines.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Digital Meters	The deployment of Digital Water Meters for all South East Water customers to enable remote monitoring and diagnosis of water network issues such as customer leak detection and capabilities for our customers to detect and report on network leak detection. This will enable SEW to realise savings on bulk water purchases, reduce non-revenue water and deliver efficiencies.	South East Water Corporation	N/A	South East Water Corporation	N/A	South East Water is managing the project directly.	Water	Competitive Tender	This approach allows greater flexibility to scale and adapt to vendor capability in the digital market. The approach allows for efficiency with procurement, delivery and planning of resourcing. This also allows SEW to achieve a competitive outcome in terms of pricing, quality and delivery of products and services. The chosen model provides the best value for money and allows for a high level of delivery program. Supports innovation, creation of IP (Intellectual Property) and retention of IP. Allows for program exit on failure without extensive commercial implications due to lower commitments with vendors (i.e., commercial commitment can be limited).	Waterfall	Existing	In delivery/under construction
E-Class Tram Infrastructure Program (metropolitan various)	Infrastructure program to deliver tram stop, terminus, depot and substation upgrades, as well as several new substations.	Victorian Rail Track (V/Track)	N/A	Department of Transport and Planning	N/A	Multiple projects, though head contractor for most is Yarra Trams.	Transport	Other	Projects Module of the M4 Franchise Agreement.	DTP Investment Lifecycle Framework	Existing	In delivery/under construction
Emergency Departments Expansion - Casey Hospital and Werribee Mercy Hospital (Casey/Werribee)	To expand and/or reconfigure existing emergency departments which have been identified as having the greatest need for improvement in the provision of patient care space and services. Patients attending the emergency department at five identified health service sites across Victoria. The program seeks to address the significant demand for emergency services across metropolitan Melbourne catchments identified by the Department of Health as priority projects to address the capacity crisis in adult emergency departments.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	TBD for both Werribee and Casey	Health and human services	Multiple approaches	For Werribee, Lump Sum (Construct Only) contract will provide. For the greatest design control, design surety and quality throughout the project, a well-known contract which will ensure engagement and improve the design and construction of the site and the hospital building. For Casey, the program will provide certainty given the penalties faced by the contractor and assist in transferring cost escalation risks and commercial risks associated with subcontractors going into administration and supply chain management. For Casey the works will be delivered by the PPP partner.	Other VHBA Project Management Framework	Existing	Procurement process
Expanding mental health treatment facilities for Victoria's youth (statewide)	Refresh three existing YABC facilities in Bendigo, Dandenong and Frankston, as well as deliver five new, 20-bed YABC facilities across the Boroondra, South West, Grampians, Gippsland, Hume and North-Eastern Metropolitan regions.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Alchemy Construct, Bowden Corporation, S Higgins Pty Ltd, McCorkell Constructions	Health and human services	Construct only	Construct Only adopted due to no bundling opportunities available and benefits and opportunities of a Design and Construct model limited. Additionally the model will provide: For the greatest design control, design surety and quality throughout the work, a well-known contract, which will maximize the engagement and competitiveness of the contractor and improve the design and construction of the site and the hospital building. For Casey, the program will provide certainty given the penalties faced by the contractor and assist in transferring cost escalation risks and commercial risks associated with subcontractors going into administration and supply chain management.	Other VHBA Project Management Framework	Existing	In delivery/under construction
Fishermans Bend Innovation Precinct at the former General Motors-Holden site (Melbourne)	In May 2021, the Victorian Government announced a \$179.4 million funding package to kick-start the Fishermans Bend Innovation Precinct. The investment will fund a major transformation and renewal of the former General Motors-Holden site at Fishermans Bend by 2026, creating an investment-ready, world-class, advanced manufacturing, engineering and design precinct. The Innovation Precinct will ensure Victoria remains a powerhouse in manufacturing and support thousands of high value jobs in defence, aerospace, clean energy and transport. The Innovation Precinct is an internationally renowned centre of innovation in advanced manufacturing, engineering and design.	Department of Transport and Planning	N/A	Department of Transport and Planning	N/A	Development Victoria	Transport	Multiple approaches	The MC model was identified as the procurement model that best aligned with the procurement objectives and achieving a VFM solution. The model also allows the state, control over the design which is important to manage the quality of the design outcomes to achieve the model of care. Under the MC contract, the Managing Contractor was appointed during the design development phase. This allowed time for collaboration between the MC and the design team to identify time-saving construction methodology, providing delivery assurance. The early appointment of the contractor promoted program efficiency and also allowed for early procurement of materials and sub-contractors which assist in de-risking construction deliverables.	Development Victoria's Project Management Framework & Policies	Existing	In delivery/under construction
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Thomas Simbling Hospital Redevelopment Stage 1, delivering 82 new additional beds, new secure entry building, carparking and supporting infrastructure. [Stage 2 of the Redevelopment is to deliver a new entry complex and new woodwork, horticulture and maintenance building.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	John Holland	Health and human services	Managing Contractor			Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Goulburn Valley Health redevelopment - planning and development (Shepparton)	To deliver an increase of services to match the demand requirements for the current Goulburn Valley Hospital, through a mixture of new and refurbishment works.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Lend Lease Corporation Ltd, Built Pty Ltd	Health and human services	Managing Contractor	The MC model was identified as the procurement model that best aligned with the procurement objectives and achieving a VfM solution. The model also allows the state control over the design which is important to manage the quality of the design outcomes to achieve the model of care. Under the MC contract, the Managing Contractor was appointed during the design development phase. This allowed time for collaboration between the MC and the design team to identify fit-for-purpose construction methodology, providing efficiency and assurance. The early appointment of the contractor promoted program efficiencies and also allowed for early procurement of materials and sub-contractors which assist in de-risking construction deliverables.	Other: VHBA Project Management Framework	Complete	Practical completion
Great Ocean Road Reseal (Barwon South West)	Upgrade pavement, structural, and geotechnical assets to improve the safety and reliability of the Great Ocean Road and local roads (connecting Great Ocean Road to Princes Highway West).	Department of Transport and Planning	N/A	Department of Transport and Planning	N/A	Various. The Program is a culmination of smaller projects, each with their own procurement method which means the Contractor's role might vary from work to work.	Transport	Other	Construct Only, Design and Construct, VPMC, MRPV	DTP Investment Lifecycle Framework	Existing	In delivery/under construction
Hail Road Upgrade (Shep)	-Add an extra lane in each direction between McCormicks Road and Western Port Highway -Upgrade intersections at McCormicks Road, Taylors Road, Western Port Highway, Evans Road and Cranbourne Frankston Road to add capacity and improve traffic flow - Build new walking and cycling paths along Hail Road between McCormicks Road and Western Port Highway - In-street centre median and kerb-side safety barriers between McCormicks Road and Western Port Highway Benefits include: - Provide more reliable travel times in the Cranbourne and Carrum Downs area - Improve traffic flow and access to local facilities and streets through dedicated turning lanes - Make it easier and safer to travel through the area - Improve road safety and reduce the risk of crashes by installing centre median and kerb-side safety barriers.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Easton Package, MACA Civil Pty Ltd, Westpac Building, BMD Constructions Pty Ltd	Transport	Other	Program Delivery Approach. A Procurement Strategy was prepared as part of the Business Case which recommended the Program Delivery Approach as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the Program Delivery Approach for the project was consistent with the Department of Transport and Planning Investment Lifecycle and High Value Risk Guidelines for procurement.	VDA (or formerly MIA) or VHBA Project Management Framework	Complete	Practical completion
High Capacity Metro Trains	The Victorian Government ordered 65 High Capacity Metro Trains as part of a \$2.3 billion investment, which also includes a new Depot with Train Maintenance Facility in Pakenham East and a Light Service Facility in Calder Park. An additional \$123 million will deliver five new trains to service the Melbourne Airport Rail Link, bringing the total High Capacity Metro Train fleet to 70 (separate initiative). As at May 2024 the Depot and 69 HCMVs have been delivered. The project is a public-private partnership between the Victorian Government and Evolution Rail.	Victorian Rail Track (VGT track)	N/A	Department of Transport and Planning	N/A	Evolution Rail	Transport	Public Private Partnership	Per the DTF project summary (public PDF): The Project is a Public Private Partnership (PPP) that is being delivered under the Partnerships Victoria framework. The Partnerships Victoria model seeks to achieve better value for money by capturing the expertise and efficiencies of the private sector in designing, financing, building and maintaining infrastructure projects and providing services on a whole-of-life basis.	DTP Investment Lifecycle Framework	Existing	In delivery/under construction
Hobsons Bay Main Sewer duplication (Spotswood)	The Hobsons Bay Main Sewer is a critical part of Melbourne's sewer network that has been in place since the 1960s. The existing sewer was first constructed in the 1960s. It is now reaching the end of its service life and requires rehabilitation.	Melbourne Water Corporation	N/A	Melbourne Water Corporation	N/A	John Holland	Water	Design and Construct	MWC assessed a broad range of methodologies for the procurement of the Project within a Value for Money framework. The assessment identified Design and Construct as the delivery methodology most likely to achieve optimal Value for Money.	Waterfall	Existing	In delivery/under construction
Homes Victoria Ground Lease Model Project 1 (Metropolitan)	Homes Victoria has partnered with the community housing and private sectors to deliver 1,370 new homes across Flemington, Brighton and Prahran. Public land will be leased to the not-for-profit project consortium, Building Communities, who will finance, design, construct and manage the sites for 40 years, before handing all homes back to Homes Victoria. At the end of the lease, the land and all 1,370 homes will return to Homes Victoria to manage. The project aims to increase the supply of social, affordable and market rental housing and tenors on each site to be managed by the community housing and private sectors. The project also includes the delivery of community infrastructure, public realm spaces and services that facilitate and encourage community interaction and integration to create diverse vibrant neighbourhoods.	Homes Victoria	Director of Housing	Homes Victoria	Director of Housing	Building Communities - Consortium name	Health and human services	Public Private Partnership	The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters.	Other: Partnerships Victoria PPP delivery methodology	Existing	In delivery/under construction
Homes Victoria Ground Lease Model Project 2 (Metropolitan)	Homes Victoria has partnered with the community housing and private sectors to deliver 1,370 new homes across Port Melbourne, South Yarra, Hampton East and Prahran. Public land will be leased to the not-for-profit project consortium, Building Communities, who will finance, design, construct and manage the sites for 40 years, before handing all homes back to Homes Victoria. At the end of the lease, the land and all 1,370 homes will return to Homes Victoria to manage. The project aims to increase the supply of social, affordable and market rental housing and transform each site to be environmentally and socially responsive. This includes restoring undervalued public assets, including the delivery of public realm spaces and services that facilitate and encourage community interaction and integration to create diverse vibrant neighbourhoods.	Homes Victoria	Director of Housing	Homes Victoria	Director of Housing	Building Communities - Consortium name	Health and human services	Public Private Partnership	The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters.	Other:	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Hurstbridge Line Upgrade Stage 2 (metropolitan various)	Duplication of approximately 3 kms of track between Greensborough and Montmorency and a further 1.9 kms between Diamond Creek and Wattle Glen; New station at Greensborough and station upgrade at Montmorency.	Victorian Rail Track (VICT track)	N/A	Victorian Infrastructure Delivery Authority	N/A	SPA - Acciona Infrastructure Australia Pty Ltd	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path activities across multiple agencies. The approach adopted for this project is to overcome project issues more quickly, avoid risk premiums and adversarial behaviour. It facilitates active participation by the State. Key stakeholders (i.e. MTM and V/line) are incentivised in alignment with delivery partners. Cost risk and reward regime incentivises all participants to deliver efficiently. Performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity). Same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. Project costs are open book and transparent. Lacked in commercial terms.	VIDA (formerly MTIA or VHBA) Project Management Framework	Complete	Practical completion
Iron Road Rail Overpass (Werrbee)	The project will include construction of a road overpass bridge across the Melbourne-Geelong Railway line, extending the road south towards Browns Road and connecting with a section of Iron Road to be constructed by Wyndham City Council. The Iron Road Rail Overpass will be constructed by the Victorian Government. The project scope includes opportunities for active transport, including a walking and cycling path as well as dedicated on road bike lanes in both directions.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Decmi Southern Pty Ltd	Transport	Other	Program Delivery Approach. A Procurement Strategy was prepared as part of the Business Case which recommended the Program Delivery Approach as the optimum procurement method for the project. The approach was approved by the Department of Treasury and Finance Investment Lifecycle and High Value High Risk Guidelines for procurement.	VIDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
Karaweech Train Maintenance Facility Stage 2 (metropolitan)	Train Maintenance Facility to provide sufficient capacity for planned and reactive maintenance on the Frankston line.	Victorian Rail Track (VICT track)	N/A	Victorian Infrastructure Delivery Authority	N/A	Southern Program Alliance - Acciona	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour. It facilitates active participation by the State. Key stakeholders (i.e. MTM and V/line) are incentivised in alignment with delivery partners. Cost risk and reward regime incentivises all participants to deliver efficiently. Performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity). Same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. Project costs are open book and transparent. Lacked in commercial terms.	VIDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
Kardinia Park Stage 5 Redevelopment (Geelong)	The project will deliver a new 14,000 capacity two-tier northern stand to replace the aging Ford Stand and Ablett Terrace and increase the stadium capacity to 20,000. Other key elements include new change rooms and facilities, a sports museum and new media facilities.	Kardinia Park Stadium Trust	N/A	Kardinia Park Stadium Trust	N/A	Besk Velpac	Culture, sport and community	Design and Construct	selected following an endorsed procurement plan developed for the project steering committee as most appropriate procurement mechanism.	Hybrid	Complete	Post-practical completion
Keeping Victorians Moving (Metropolitan)	Smarter Roads is a transformational program that deploys non-infrastructure and technology measures to deliver long term relief for road congestion and prepare Victoria for the future. Smarter Roads uses a combination of tried-and-tested and innovative initiatives to deliver a significant uplift in operational awareness of what is happening on the city's arterial roads and uses this intelligence to optimise signal operations and respond more quickly to more incidents and disruptions.	Department of Transport and Planning	N/A	Department of Transport and Planning	N/A	Debitte	Transport	Multiple approaches	Multiple procurement methods were selected across the 22 workstreams of Smarter Roads. A Procurement Specialist was embedded within the Program to assist workstreams to select the methodology most appropriate for the needs and complexity of each Contract, and in alignment with DTP's procurement policy.	Other	Existing	In delivery/under construction
M80 Ring Road upgrade (metropolitan north and west)	The V80 Upgrade will widen the freeway, widen on and off ramps and install a new freeway management system along 38km of road from Laverton North to Greensborough.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	CPB Contractors Pty Ltd	Transport	Design and Construct	A Procurement Strategy was prepared as part of the Business Case which recommended Design and Construct as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the optimum delivery model for the project was consistent with the Department of Treasury and Finance Investment Lifecycle and High Value High Risk Guidelines for procurement.	VIDA (formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Melbourne Arts Precinct Transformation (Melbourne)	Melbourne Arts Precinct Transformation is the largest cultural infrastructure project in Australia's history. This \$1.7 billion investment will transform the precinct into a world-class destination. Phase One will deliver a stand-alone National Gallery of Victoria Contemporary with a focus on contemporary art and design on Southbank Boulevard; critical maintenance for the Arts Centre Melbourne to improve safety and the visitor and audience experience at the Theatre's Building; 18,000 sqm public new urban garden and renewed public spaces to better connect the institutions with each other and with Sturt Street; shared infrastructure that will serve all the facilities in the precinct more efficiently; further planning and development of Phase Two of the transformation project, of which Arts Centre Melbourne is a focus; and activation and governance of the wider precinct during and after construction.	Melbourne Arts Precinct Corporation	N/A	Melbourne Arts Precinct Corporation / DSIR (Creative Victoria)	N/A	Lendlease	Culture, sport and community	Managing Contractor	The procurement methods for the RACM (MAPT North) component and the MOCV (MAPT South) component have changed from the Novated D&C with competitive ECI model nominated in the Detailed Implementation Plan. The MAPT North Head Contract has been executed through a Managing Contractor procurement model and the MAPT South Head Contract is being sought through a two-stage Managing Contractor model. These changes have been a result of consideration of market conditions and market feedback from confirmed bidders, and recommendations from the OPV Development and Efficiency Review workshop and external legal reviews. Changes were endorsed in by the relevant Project Control Groups and Program Steering Committee and subsequently approved by the MAP Co Board, and reviewed by Gateway processes; and approved by the relevant Minister and Treasurer prior to release to market.	Victoria's Project Management Framework & Policies	Existing	In delivery/under construction
Melton Line Upgrade (statewide)	Upgrade to enable nine-car Vlocity trains to operate on the Melton Line	Victorian Rail Track (VCTRack)	N/A	Victorian Infrastructure Delivery Authority	N/A	Not yet allocated.	Transport	TBD - not yet decided	To be determined once Business case is finalised.	VIDA (formerly MIA or VHBA) Project Management Framework	Existing	Feasibility study/planning
Men's prison system capacity (statewide)	The project will expand the capacity of the male prison system providing an additional 660 beds and management cells and supporting infrastructure across five prisons.	Department of Justice and Community Safety	N/A	Department of Justice and Community Safety	N/A	Fleetwood, Hanson Yuckan Pty Ltd, Fairbrother Pty Ltd, VCP, AEGIS	Justice and emergency services	Multiple approaches	Two of the projects were engaged through design and construct, three of the projects were engaged through PPPs.	Other: Department of Justice and Community Safety Project Management Excellence Framework (Community Safety Building Authority adaptation)	Existing	In delivery/under construction
Metro Tunnel (Stage 1 - Hillian suburbs)	The Metro Tunnel Project will free up space in the City Loop to run more trains to and from the suburbs, by taking our busiest train lines through a new tunnel under the city. That means more trains, more often across Victoria. With a less crowded and more reliable train network, the Saturday and Christmas/Palm Jumeirah lines will be upgraded with next generation and Contactless Signalling to allow more trains to run more often and more reliably.	Victorian Rail Track (VCTRack)	N/A	Victorian Infrastructure Delivery Authority	N/A	John Holland Pty Ltd, Cross Marine Engineering (Lendlease Australia Pty Ltd), John Holland Pty Ltd, Bouygues Construction Australia Pty Ltd, John Laing & Capella Capital Pty Ltd, Rail Infrastructure Alliance (John Holland Pty Ltd, CPB Contractors Pty Ltd and AECOM Australia Pty Ltd, Metro Trains Melbourne & MTPD), Rail Systems Alliance (CPB Contractors Pty Ltd and Bombardier Transportation Australia Pty Ltd (now Alstom Pty Ltd (now Alstom Pty Ltd & MTPD)	Transport	Multiple approaches	The packaging and procurement options assessment for Metro Tunnel Project was conducted according to DTF's HV&I Guidelines and Infrastructure Australia Guidelines. The packaging and procurement model adopted for MTP sought to achieve value for money outcomes by: - allocating risks to the party or parties best placed to manage them; - ensuring the project is managed in an efficient and cost effective manner; - delivering the project on time and on budget.	VIDA (formerly MIA or VHBA) Project Management Framework	Existing	In delivery/under construction
Metro Tunnel Readiness 2023-24	The Metro Tunnel (MTP) is approaching completion after seven years of construction. Metro Tunnel Readiness presents a critical workstream for supporting a significant change to Victoria's metropolitan transport system leading up to and beyond MTP Day 1.	Victorian Rail Track (VCTRack)	N/A	Department of Transport and Planning	N/A	Rail Projects Victoria	Transport	Alliance Contracting	Based on requirements the existing Metro Tunnel Project.	Other:	Existing	In delivery/under construction
Metro Tunnel Readiness 2024-25	Continue delivery of preparation activities for the opening of the new Metro Tunnel, including continuing recruitment and training of train drivers and other critical staff, and competing trial operations and activities to support the network integration and operation of the Metro Tunnel.	Victorian Rail Track (VCTRack)	N/A	Department of Transport and Planning	N/A	Rail Projects Victoria	Transport	Alliance Contracting	Based on requirements the existing Metro Tunnel Project.	Other:	New	In delivery/under construction
Mickham Road Upgrade - Stage 1 (Greenvale)	Stage 1 of the project will build extra lanes, add new traffic lights at the Alken Colliery intersection, replace the roundabout at Somerton Road and Mickham Road with a new traffic light intersection, upgrade the Hillview Road and Dellamere Boulevard intersections, and upgrade and build walking and cycling paths.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	BMD Constructions Pty Ltd	Transport	Other	Program Delivery Approach. A Procurement Strategy was prepared as part of the Business Case which provided the Program Delivery Approach as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the optimum delivery model for the project was consistent with the Department of Treasury and Finance Investment Lifecycle and High Value Risk Guidelines for procurement.	VIDA (formerly MIA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Modernisation of metropolitan Melbourne Public Sector Residential Aged Care Services Strategy Stage 3 Project (Chesterbank)	This project involves funding for the construction of a 150-bed residential aged care facility on the existing Kingston Centre site consisting of 75 generic high-care beds and 75 aged persons mental health beds. This project will address immediate building fabric priorities and maintain public sector aged care capacity. It will provide an innovative model of care for residents and staff. The project is funded by the Victorian Government and the Royal Commission into Victoria's Mental Health System.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Icon Construction	Health and human services	Design and Construct	Following de-risking of the project through a lump sum (construct only) early works package, for the main works a Design and Construct approach (with delivery design certainty) to VBHA by reducing construction variations related to design coordination issues.	Other VBHA project Management Framework	Existing	In delivery/under construction
Modernise the Digital Train Radio System (Metropolitan)	Extension of the Digital Train Radio System Maintenance and Service (M&S) Contract for 5.7 years from April 2025 to December 2030. This includes capital maintenance to address obsolescence with the current DTIS network.	Victorian Rail Track (VICTrack)	N/A	Department of Transport and Planning	N/A	Nokia Siemens	Transport	Other	The procurement strategy for the extension of the current DTIS M&S contract is a direct negotiation with the incumbent supplier Nokia Siemens. The DTIS is a bespoke system designed, supplied and maintained by Nokia Siemens, hence Nokia Siemens are best placed to maintain and support the system until a future system is sorted. Introducing new suppliers to support an obsolete bespoke system pose operational risks which other suppliers are not willing to take on.	DTP Investment Lifecycle Framework	New	Contract negotiation
Mensh Medical Centre Redevelopment (Clayton)	More hospital and aged care beds for Melbourne - East (Angliss Hospital Expansion Stage 2) (Upper Ferntree Gully)	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	TBC	Health and human services	TBD - not yet decided	Procurement method has not been decided yet!	Other VBHA project Management Framework	New	Early works/pre-procurement
More Vlocity trains 2023-23 (regional)	This project will deliver a new three storey building providing 4 new operating theatres, a new inpatient ward and allied health.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Kane Constructions	Health and human services	Construct only	Lump Sum (Construct Only) contract will provide: • The greatest design control, design surety and quality throughout the project. • A reasonable degree of cost surety prior to commencement of the works. • A well-known contract which will maximise the engagement and competitiveness of the contractor market considering the regional location and the size and experience of the potential tendering pool. • Provide a degree of time certainty given the penalties faced by the contractor, and • Assist in transferring cost escalation risks and commercial risks associated with subcontractors going into administration and supply chain management.	Other VBHA project Management Framework	Existing	In delivery/under construction
More Vlocity trains 2023-24 (regional)	Funding for 23 new Vlocity trains from manufacturer Alstom, to be built in Victoria. The project will include the completion of existing orders, and will improve capacity to Melbourne as well as enabling Classic Fleet retirements on the Geelong and Bacchus Marsh corridors.	Victorian Rail Track (VICTrack)	N/A	Department of Transport and Planning	N/A	Alstom Transport Australia Pty Limited	Transport	Design and Construct	Additional Vlocity trains purchased as a variation deed to a previous contract. The procurement method has been consistent through successive projects.	DTP Investment Lifecycle Framework	Existing	In delivery/under construction
Murray Basin Rail Project (regional zones)	The Murray Basin Rail Project has completed upgrades to the Ararat to Maryborough Line, Ouyen to Murrayville Line, sleeper upgrades between Dunolly and Sealake and new sidings at Donald and Merben. Work is progressing on new passing loops at Elmhurst and Turrell and design work and planning approvals are continuing for the next stage of upgrades including a mobile refuelling station at Ouyen and signaling upgrades at the Ouyen and Maryborough yards. The Murray Basin Rail Project is delivering key benefits for primary producers and freight operators including increased capacity, improved network reliability and resilience, and reduced journey times.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Alstom Rail Pty Ltd, SMEC Pty Ltd, Rail Projects Victoria and V/Line Corporation.	Transport	Alliance Contracting	The state having earlier visibility of the true project cost, project costs are open book (management) to contractors to be used on achieving value for money. Stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the State • key stakeholders (i.e. MTM and V/Line) are incentivised in alignment with delivery partners • cost risk and reward regime incentivises all participants to deliver efficiently • performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) • teams team developing and delivering the project, resulting in transparency • increased visibility of the true project cost • project costs are open book to management • increased transparency to be used on achieving value for money. The Procurement Method is chosen by: • allocating risks to the party or parties best placed to manage them, with the majority of design, construction, maintenance and facilities management services risks being transferred to the private sector, thereby incentivising innovative and efficient whole-of-life solutions • increasing opportunity for the State to harness private sector innovation in complementary site activation to enhance the experience for hospital users and the broader community • incentivising delivery of the Project on time and within budget. Timely delivery and budget certainty were important factors given the complexity of the works and the value of the Project.	Other Bespoke as per RPV Project Management Framework	Existing	In delivery/under construction
New Melton Hospital (Cobblebank)	Delivery of high-quality care for the people in the western region of Melbourne. Deliver 24-hour emergency services with over 100 medical and surgical beds, an intensive care unit, maternity and neonatal services, mental health services, ambulatory care and a range of clinical supports. The Melton Hospital will also use new models of care, building upon virtual healthcare and increasing capacity for hospital in the home programs.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	TBD	Health and human services	Public Private Partnership		Other VBHA project Management Framework	Existing	Request for proposal

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
New metropolitan trains	25 new state-of-art X'Trapolis 2.0 trains and upgrades to a supporting maintenance facility. The new trains will be manufactured in Ballarat and will improve accessibility for hearing, vision and mobility-impaired passengers. X'Trapolis 2.0 trains will use updated information systems and operate with improved traction performance and energy efficiency.	Victorian Rail Track (V/Track)	N/A	Department of Transport and Planning	N/A	Alstom Transport Australia Pty Limited	Transport	Design and Construct	Standard Rolling Stock practice, similar to X1, rolling stock orders in Victoria. LRP delivers complex projects in bowfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • facilitates active participation by the state • key stakeholders (i.e. MTA and V/line) are incentivised to work together to ensure project success • incentivises all participants to deliver efficiently • performance risk and reward regime (sustainability, diversity) • same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost • project costs are open book and transparent • locked in commercial terms 	DTP Investment Lifecycle Framework	Existing	In delivery/under construction
New Tarnet railway station (Tarnet)	A new station is required to cater for an expected increase in the number of passengers needing to be serviced at Tarnet due to the rapid population growth in the Wyndham LGA.	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A	Western Program Alliance (WPA) - McConnell Dowell Constructors (Aust) Pty Ltd Rail Infrastructure Alliance (John Holland Pty Ltd, CPB Contractors Pty Ltd and AECOM Australia Pty Ltd, Metro Trains Melbourne, MTRPO), Metro Trains Melbourne Pty Ltd	Transport	Alliance Contracting	The packaging and procurement options assessment for Metro Tunnel Project was conducted according to DTF's HVH Guidelines and Infrastructure Australia Guidelines. The rationale for the recommended packaging and procurement strategy is outlined in the New Trains for Sunbury Project Funding Submission.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	Early works/pre-procurement
New trains for Sunbury (metropolitan various)	Work began on the Sunbury Line Upgrade in 2019 and included power and signalling upgrades, platform extensions and station accessibility improvements, and upgrades to train stabling at Sunbury, Calder Park and Watergardens. These enhancements are needed to take full advantage of the extra capacity created by the Metro Tunnel and for more modern trains to run on the Sunbury line.	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A		Transport	Multiple approaches		VIDA (formerly MTA or VHBA) Project Management Framework	Existing	Practical completion
New Wyndham Law Court Development (Werribee)	The new Wyndham Law Courts are being built next to the Werribee Police Complex on the Princes Hwy in Werribee. This new facility is being built to replace the existing Court House at Werribee. The new design includes the Magistrates' Court, the Children's Court and Victorian Civil and Administrative Tribunal now and into the future. The new asset will provide 13 courtrooms, four hearing rooms, three mediation suites, chambers, dedicated Elders and Respected Persons space, separate circulation pathways, safer waiting areas and 26 day holding custody cells. It will also have capacity to accommodate specialist courts and programs.	Court Services Victoria	N/A	Court Services Victoria	N/A	Leandrase	Justice and emergency services	Managing Contractor	As part of the 2019 Business Case development, CSV assessed nine different procurement strategies to identify the optimal approach for the VLC construction-related works. The outcome was that a novated Design and Construct (D&C) lump sum procurement strategy would best meet the project objectives. In 2021 CSV engaged Deloitte to review CSV's 2019 Business Case procurement strategy, noting changed circumstances arising from time elapsed between 2019 Business Case submission and receiving funding. Deloitte conducted workshops over seven weeks and re-reviewed the strategy to ensure it remained fit for purpose in the current market. Following this, a detailed Request for Offer (RFO) was issued to the market. Following the main works) novated Design & Construct procurement strategy was recommended. This strategy mitigated a key risk related to on-time project delivery. It separated the early works from the main works package to allow the early works to be delivered sooner, while the main works were further developed via a separate procurement process.	Princes 2	Existing	In delivery/under construction
Next Generation Trams	This project will design, build and maintain (DBM) 100 Next Generation Trams (NGT) and construct a tram maintenance facility (TMF), stabling yard and enabling works to support the NGTs. NGTs will be facilitating the retirement of older high-floor trams due to their better accessibility and energy efficient features.	Victorian Rail Track (V/Track)	N/A	Department of Transport and Planning	N/A	Alstom	Transport	Design and Construct	Standard method for rolling stock procurement.	DTP Investment Lifecycle Framework	Existing	In delivery/under construction
North East Link - Primary Package (Melbourne and State Trams) (Greenborough)	The North East Link is the largest investment in a road project in Victoria's history. It will complete the missing link in Melbourne's orbital freeway network between an upgraded Eastern Freeway and the M80 Ring Road. The new road will improve traffic flow, reduce travel times, remove non-local traffic from local roads and increase reliability for road users with up to 31% less travel time using the freeway. It will also deliver improved safety for road users like the new 4.5m wide shoulders, 10m wide emergency spaces, Melbourne's first dedicated busway and thousands of new trees.	North East Link State Tolling Corporation	N/A	Victorian Infrastructure Delivery Authority	N/A	Spark consortium comprising: <ul style="list-style-type: none"> - Webuild - CPB Contractors - GS Engineering and Construction - China Construction - Ocalaia - CPB for Early Works 	Transport	Public Private Partnership	Case study: The Primary Package (Tunnel) is being delivered as an availability PPP with an incentivised to get cost regime that applies to costs incurred during the design and construction phase of the project. This is a bespoke contract model that was developed in response to • Proposals received by bidders for a traditional PPP contract which were assessed as not capable of being accepted due to significant commercial departures on risk allocation; pricing, risk and program positions that were not considered to provide value for money; insufficient private financing • lessons learned from projects in delivery • market conditions at the time The introduction of the TTC regime into the PPP model • adopts a collaborative contracting regime including the innovation, due diligence, whole of life outcomes, fixed pricing, for O&M period.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
North East Link (State and Freeway Packages) Upgrade (Springle to Hoddle)	To be delivered in conjunction with the North East Link - Primary Package (Tunnels), the project involves a major upgrade to the Eastern Freeway, including more than 45 kilometres of new lanes, a dedicated busway, a 5km infrastructure - WSP and a 1.5km infrastructure - WSP. The project also includes a major upgrade to the M80 Ring Road, including nearly 15 kilometres of new lanes between Plenty Road and North East Link, a better and more efficient interchange at Grimshaw Street, a multi deck car park at Watsonia train station, and new walking and cycling links.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	NEXUS consortium for Burke Rd to Tram Rd project comprising - Lang O'Rourke Australia Construction - Symal Infrastructure - WSP Australia - Arcadis Australia Pacific - TBC for Hoddle St to Burke Rd and Tram Rd to Springvale Rd projects	Transport	Alliance Contracting	The procurement method being an alliance was assessed to be more optimal to delivery of Vfm for the State and managing delivery risks given the package abuts a PPP with the State funding and taking patronage / tolling risk.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	In delivery/under construction
North East Link (State and Freeway Packages) Upgrade (Bullen/Watsonia)	The project includes: Upgrades to the Eastern Freeway - New interchanges between the tunnels - Land acquisition - Dedicated busway with express lanes along the Eastern Freeway - Intelligent traffic systems It does not include PPP tunnels which are reported by State Toll Co. The project responds to three key problems for Melbourne as a livable and competitive city, particularly in Melbourne's north-east: - Growing congestion and heavy vehicles are impacting availability - Inefficient freight movements are impacting business - Poor connectors between the north-east and the city The project is in conjunction with the North East Link - Primary Package (Tunnels) and the North East Link - M80 Ring Road Upgrade (Bullen/Watsonia).	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	AMA consortium comprising - Actona Construction Australia - WACA Civil - AECOM Australia	Transport	Alliance Contracting	The procurement method being an alliance was assessed to be more optimal to delivery of Vfm for the State and managing delivery risks given the package abuts a PPP with the State funding and taking patronage / tolling risk.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	In delivery/under construction
North East Link (State and Freeway Packages) Connections (Bullen/Watsonia)	To be delivered in conjunction with the North East Link - Primary Package (Tunnels), the project includes interface works between the State Tolling Corporation boundary of operations and the adjacent Eastern Freeway Upgrade.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	NEXUS consortium for Burke Rd to Tram Rd project comprising - Lang O'Rourke Australia Construction - WSP Australia - Arcadis Australia Pacific	Transport	Alliance Contracting	The procurement method being an alliance was assessed to be more optimal to delivery of Vfm for the State and managing delivery risks given the package abuts a PPP with the State funding and taking patronage / tolling risk.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	In delivery/under construction
Northern Hospital Redevelopment (Epping)	Funding is provided to redevelop the Northern Hospital with a new emergency department including a dedicated paediatrics zone, a mental health, alcohol and other drug hub and additional in-patient beds. Investment will be made in key site infrastructure supporting the expanded hospital including engineering services, improvements to hospital entrances, car parks and nearby roadways and refurbishment of the existing hospital. This initiative contributes to the delivery of the Government's election commitment, 'A Hospital Plan for our growing Northern suburbs' as published in Labor's Financial Statement 2022. This initiative contributes to the Department of Health's Admitted Services output.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Stage 1 - TBC, Stage 2 - TBC	Health and human services	Multiple approaches	Stage 1 - due to the risk profile and status of design a Design and Construct model was chosen. Stage 2 - The Managing Contractor contract model was selected due to the complex interface requirements on brownfield site, resolution of design and buildability required and delivery of significant complex early works. The model also allows the state, control over the design which is important to manage the quality of the design outcomes to achieve the model of care. Under the MC contract, the Managing Contractor was appointed during the design development phase. This allowed time for collaboration between the MC and the design team to identify timesaving construction methodology, providing delivery assurance. The early appointment of the contractor promoted program efficiencies and also allowed for early procurement of materials and sub-contractors which assist in de-risking construction deliverables.	Other VHBA Project Management Framework	New	Procurement process
Nyal Banyul Convention and Event Centre (Geelong)	The Project Comprises Nyal Banyul and the commercial developments in the Project precinct. Nyal Banyul includes: • construction of the purpose-built convention and event space, incorporating a 1,000 seat venue, two large exhibition spaces, meeting rooms, conference facilities and flexible event spaces • a public plaza, with landscaping and a large LED screen to allow live screening of cultural and sporting events • a range of food & beverage offerings to activate the precinct all year round even when events are not being held • underground car parking of at least 200 spaces • full-service building and facilities management services The Victorian Government has appointed the Melbourne Convention and Exhibition Trust (MCEET) as the operator. The commercial developments forming part of the Project's precinct include: • a 200 room Crowne Plaza Hotel, including additional food & beverage offerings • a additional retail precinct The project is expected to include the qualification of Racecourse Road between the Princes Freeway and Henry Street in Pakham, and the upgrade of the McGregor Road and Racecourse Road interchanges. This includes the signalisation of the intersection at Bald Hill Road, an upgrade of the Princes Freeway overpass, upgrading the McGregor Road interchanging with the Pakham Bypass, new freeway ramps and the widening of McGregor Road between the northern freeway roundabout and Webster Way. • Work Package 1: Princes freeway interchange • Work Package 2: McGregor Road Upgrade • Work Package 3: Racecourse Road Upgrade	Department of Jobs, Skills, Industry and Regions	N/A	Department of Jobs, Skills, Industry and Regions	N/A	Plenary Conventions (Inc. BUILT as Convention Centre and hotel), M&I Contractor	Culture, sport and community	Public Private Partnership	The PPP approach maximised the whole of precinct activation by complementing the Convention Centre with Hotel, Commercial, food and beverage offerings and Public Realm; supported by a mixed-use development to promote year-round activity. This approach has resulted in value capture of c. \$250 million in private investment on top of the benefits of the original project scope.	Development Victoria's Project Management Framework & Policies	Existing	In delivery/under construction
Pakham Roads Upgrade (Pakham)	The project is expected to include the qualification of Racecourse Road between the Princes Freeway and Henry Street in Pakham, and the upgrade of the McGregor Road and Racecourse Road interchanges. This includes the signalisation of the intersection at Bald Hill Road, an upgrade of the Princes Freeway overpass, upgrading the McGregor Road interchanging with the Pakham Bypass, new freeway ramps and the widening of McGregor Road between the northern freeway roundabout and Webster Way. • Work Package 1: Princes freeway interchange • Work Package 2: McGregor Road Upgrade • Work Package 3: Racecourse Road Upgrade	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	WP1: Symal Infrastructure Pty Ltd, WP2: BLD Infrastructure Pty Ltd, WP3: Symal Infrastructure Pty Ltd	Transport	Other	Program Delivery Approach. A Procurement Strategy was prepared as part of the Business Case which recommended the Program Delivery Approach as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the optimum delivery model for the project was consistent with the Department of Treasury and Finance Investment Lifecycle and High Value High Risk Guidelines for procurement.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Princes Highway East Duplication Stage 3 (regional various)	Princes Highway East Upgrade Stage 3 will complete the final 12km of dual lanes and deliver a range of safety improvements. Stage 3 will include: <ul style="list-style-type: none"> Strengthen the existing highway, install safety barriers and tactile edge lines provide regular U-Turn facilities upgrade 6 intersections including dedicated turning lanes add 2 additional lanes to provide a consistent dual lane highway Flynn: east of Sheppwash Creek Road to west of Flynn's Creek Road Kilmany: east of Maffra-Rosecoble Road Nambrok to Velore Road Kilmany East: east of Velore Road in Kilmany to east of Rempletons Road Initial a centre median with flexible safety barriers to reduce the risk of crashes improve local road and private access to the highway, including a service road in the Kilmany township Build a new 95-metre-long, single-span, steel arch rail bridge at Mt Alford 	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	BLD Infrastructure Pty Ltd, Wheelans Group Investments Pty Ltd, Luning O'Rourke Pty Ltd	Transport	Other	Program Delivery Approach. A Procurement Strategy was prepared as part of the Business Case which recommended the Program Delivery Approach as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the optimum delivery model for the project was consistent with the Department of Treasury and Finance Investment Lifecycle and High Value High Risk Guidelines for procurement.	VIDA (formerly MTA or VHBA) Project Management Framework	Existing	In delivery/under construction
Public Housing Revitalisation Program (metropolitan)	Summary of the Housing Statement released on 20 September 2023, the Government announced Australia's largest ever urban renewal housing program: retiring and redeveloping all of Melbourne's 44 ageing high-rise public housing estates by 2051. Starting with towers in Flemington, North Melbourne and Carlton, a program of works will progressively retire each tower and redevelop each of the sites. Once redeveloped, residents will move into homes that meet modern building standards, while increasing the number of social homes across the sites by 10 per cent and boosting the number of affordable and market homes. This will increase the number of people living across the 44 tower sites from ~7,000 to an anticipated ~34,000. Indicated funding relates to early works and further planning activities underway.	Homes Victoria	N/A	Homes Victoria	N/A	TBC	Health and human services	TBD - not yet decided	The selection of procurement methodology will be developed as part of the investment case.	Other: Homes Victoria Program Management Framework	New	Business case development
Redevelopment of Royal Melbourne Hospital and Royal Women's Hospital (Aden/Parkville)	The program involves the staged development and expansion of the Royal Melbourne Hospital and Royal Women's Hospital. Stage one has been funded by government and includes: decommissioning and demolition of the Materials Handling Building to unlock the site, followed by construction of the new Western Building. The new Western Building will accommodate the new private hospital, public hospital services and complementary services. Stage two (not yet funded) involves the demolition of additional buildings to enable construction of the new Royal Melbourne Hospital Clinical Services Tower. The project will also review the Royal Park campus redevelopment options following the government's decision not to proceed with the Aden hospital campus.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	TBC	Health and human services	TBD - not yet decided	Procurement method has not been decided yet	Other: VHBA Project Management Framework	Existing	Early works/pre-procurement
Regional Housing Fund (regional)	The Regional Housing Fund is a \$1 billion program to deliver over 1,200 new homes across regional Victoria. The new homes will include a mix of social and affordable housing, and will involve close collaboration with councils, regional partnerships, and local communities to determine the appropriate mix of stock and locations for each region.	Homes Victoria	N/A	Homes Victoria	N/A	Various	Health and human services	Multiple approaches	The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters. Further details can be found within the program implementation plan.	Other: Homes Victoria Program Management Framework	New	In delivery/under construction
Regional Rail Revival - Bendigo/Echuca Line Upgrade (regional various)	The Bendigo and Echuca Line Upgrade includes new stations at Raywood, Hurly and Gooming (State funded), a new electronic train order system, track upgrades between Bendigo and Echuca and level crossing upgrades. The project includes a business case for additional services between Bendigo and Myerston and reopening of a station in Macourt.	Victorian Rail	N/A	Victorian Infrastructure Delivery Authority	N/A	V/Line	Transport	Other	BEU project includes various scopes of brownfields rail upgrades with varying levels of complexity. The project was split into discrete packages to take advantage of V/Line capacity and capability. Each package passed through a structured procurement process with independent estimator and VFM assessments being conducted for all packages. The two Track Upgrade packages were large scale, low complexity projects competitively tendered by V/Line using their panel contractors. The LX upgrades were tendered by V/Line again using their panel contractors due to the low complexity nature of the upgrades required. V/Line was also selected as the delivery agency for Electronic Train Order (ETO) project that was subsequently stopped and not completed. V/Line were selected due to the ETO project materially changing the way V/Line operationally would control trains, essentially it was an internal V/Line project. V/Line developed a proposal that was reviewed and endorsed but subsequently found it could not maintain internal support for the project. V/Line have enabled the project service split by expanding the use of the direct Human Train Order the ETO project was to replace.	Other: Bespoke as per any project Management Framework	Complete	Practical completion

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Regional Rail Renewal - Gippsland Line Upgrade - Stage 3 (various)	The project scope includes: - Second platforms and station amenity works at Bunyip, Longwerry, Morwell and Taralgon stations - Track duplication crossing upgrades - Extension of Morwell crossing loop - Level crossing upgrades - Signalling upgrades - Drainage structure upgrades along the line. [The project has already delivered significant benefits to passengers, allowing Vocity trains to travel to Baimsdale for the first time and delivering a new rail bridge over the Avon River in Stratford to allow trains to travel faster in late 2020. Major construction of upgrades to Bunyip, Longwerry, Morwell and Taralgon stations is complete. The Gippsland Line Upgrade is delivering a new signalling system for the line, which will enable additional services and future-proof the line. Work on the Gippsland Line is being completed in accordance with the Victorian Government's Connecting Strategy being coordinated by the Victorian Government's Connecting Strategy Unit to ensure the project does not disrupt to Gippsland Line passengers.	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A	UEI Pty Ltd, Dorell Group Ltd, Arco Pty Ltd, Rail Projects Victoria, V/Line Corporation.	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: - Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour - Facilitates active participation by the State - V/Line are a participant in the contract with the delivery partners - Cost risk and reward regime incentivises participants to deliver efficiently - Performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e., skills, sustainability, diversity) - High level of visibility of the true project cost. - Project costs are open book and transparent. - Locked in commercial terms.	Other: Bespoke as per RVP Project Management Framework	Existing	In delivery/under construction
Regional Rail Renewal - Shepparton Line Upgrade - Stage 3 (Shepparton)	Stage 3 of the Shepparton Line Upgrade includes: - Signalling upgrades between Seymour and Shepparton to enable nine weekday return services - Expanded stabling for Vocity trains to support more services - Track upgrades between Seymour and Shepparton to enable trains to travel faster. [Stage 3 of the Shepparton Line Upgrade will deliver signalling upgrades which will enable nine return services on weekdays for Shepparton, Moorocopa, Murchison East and Nagambie. [It will include Track speed upgrades between Seymour and Shepparton to enable trains to travel faster, and an extension of the stabling facility being delivered as part of Stage 2 of the Shepparton Line Upgrade, which will enhance the benefits of Stage 2 of the Shepparton Line Upgrade.	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A	Coleman Rail Pty Ltd, Kellogg Brown and Root Pty Ltd, Rail Projects Victoria and V/Line Corporation.	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: - Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour - Facilitates active participation by the State - V/Line are a participant in the contract with the delivery partners - Cost risk and reward regime incentivises participants to deliver efficiently - Performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e., skills, sustainability, diversity) - High level of visibility of the true project cost. - Project costs are open book and transparent. - Locked in commercial terms.	Other: Bespoke as per RVP Project Management Framework	Existing	In delivery/under construction
Regional Rail Renewal - Warrambool Line Upgrade - Stage 2 (regional various)	Stage 2 of the Warrambool Line Upgrade will allow the introduction of modern Vocity trains on the line, boosting safety and reliability and providing more comfortable passenger journeys. Works include upgrades to the Warrambool Line between Warrambool and Shepparton, including upgrades at Warrambool Station. At the end of the project, all public level crossings on the Warrambool Line will have full protection, including boom gates, bells and flashing lights.	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A	V/Line Corporation and Downer, with some packages yet to be let.	Transport	Multiple approaches	WU2 project includes brownfields rail upgrades with varying levels of complexity. The project was split into discrete packages to take advantage of existing contractual relationships with WLU1 with DTI, V/Line, and Victorian Rail Track (V/Track). Each package goes through a structured procurement process with independent estimator and VPM assessments being conducted for all significant packages. Market capacity and VPM assessments were not able to be delivered by a single entity. To overcome this, complex level crossings were not able to be delivered by a single entity. To overcome DTI on a lump sum basis as a variation to the WLU1 D&C contract, and the remaining level crossings were allocated to V/Line and Victorian Rail Track (V/Track) to price and deliver as State projects. Warrambool Stabling has been designed by DTI on a lump sum basis, again as a variation to the WLU1 contract, to enable it scope uncertainty to be managed. The project is being delivered as a lump sum and is awaiting endorsement. [Remainder works are competitively priced as a lump sum and are being delivered by V/Line directly as State projects.	Other: Bespoke as per RVP Project Management Framework	Existing	In delivery/under construction
Regional Rail Renewal - Geelong to Waurn Ponds Duplication - Stage 2 (regional various)	The South Geelong to Waurn Ponds Duplication is part of the staged upgrade of the Geelong Line and a critical step in delivering more frequent and reliable services. [The South Geelong to Waurn Ponds Duplication includes: - Duplicating around 8km of track between South Geelong and Waurn Ponds - Upgrades at South Geelong and Marshall stations featuring second platforms and accessible pedestrian overpasses - Removal of the level crossings at Pyens Street and Surf Coast Highway - Signalling upgrades between South Geelong and Waurn Ponds - A business case to deliver the duplication and to deliver the duplication as a business case to deliver the duplication. [The duplication will enhance the services, including upgrades to the rail tunnel between Geelong and South Geelong and the rail line over the Barwon River.	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A	McConnell Dowell Constructors Pty Ltd, Downer EDI Works Pty Ltd, Arup and V/Line Corporation. Projects Victoria and V/Line Corporation.	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: - Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour - Facilitates active participation by the State - V/Line are a participant in the contract with the delivery partners - Cost risk and reward regime incentivises participants to deliver efficiently - Performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e., skills, sustainability, diversity) - High level of visibility of the true project cost. - Project costs are open book and transparent. - Locked in commercial terms.	Other: Bespoke as per RVP Project Management Framework	Existing	In delivery/under construction
Road blitz to get families home sooner and safer (statewide)	To upgrade key roads and intersections in major growth areas and regions in order to improve network efficiency, travel times and road safety.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Not yet selected	Transport	Other	Program Delivery Approach. Procurement Strategies for each project within the Road Blitz Program have been / are being prepared as part of the individual Business Cases which recommend the Program Delivery Approach as the optimum delivery model for the recommended solution. The analysis methodology employed to determine the optimum delivery model for the projects was consistent with the Department of Treasury and Finance Investment Lifecycle and High Value High Risk Guidelines for procurement.	VIDA (formerly MTIA or VHBA) Project Management Framework	Existing	Business case development

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Royal Victorian Eye and Ear Hospital Redevelopment (Melbourne)	The Royal Victorian Eye and Ear Hospital redevelopment is a mix of new builds and refurbishment of existing facilities, including partial demolition of two central tower blocks and construction of new connecting link bridges.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Hansen Yuncken Pty Ltd	Health and human services	Other	Procurement method was Construction Management. Construction began in 2013 and the procurement model was contemplated prior to or in 2012 before VHBA establishment. [VHBA is not able to confirm the reasoning behind the selection of this procurement method.]	Other VHBA project Management Framework	Complete	Practical completion
Burn and Regional PS&ACS	The program is set to deliver a new residential aged care facility at Orbot Regional Health, redevelop the residential aged care facilities at Mansfield District Hospital and deliver a new 36-bed, two-storey aged care facility in Camperdown. [Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Nicholson Construction (Camperdown), TEC (Mansfield and Orbot)	Health and human services	Construct only	Lump Sum (Construct Only) contract will provide: [The greatest design control, design certainty and detailed thought for the project, [A reasonable degree of cost certainty, [A high level of contractor market competition, [A high level of contractor engagement and competitiveness of the potential tendering pool, [Provide a degree of time certainty given the penalties faced by the contractor, and [Assist in transferring cost escalation risks and commercial risks associated with subcontractor going into administration and supply chain management.]	Other VHBA Project Management Framework	Existing	Procurement process
Social Housing Accelerator Program	The Social Housing Accelerator Program will build up to 769 new social housing homes over the next five years with funding from the Commonwealth Government's Social Housing Accelerator. Announced in June 2023, the Social Housing Accelerator is a \$2 billion investment in new social homes across Australia, with \$496.5 million provided for new homes across Victoria. This funding will build 769 new homes including low density developments on homes Victoria owned land, as well as medium and high density developments on Victorian Government owned land and will support the redevelopment of the two towers in Carlton. [Homes Victoria	N/A	Homes Victoria	N/A	Various	Health and human services	Multiple approaches	The selection of procurement methodology is part of the nature of the design of the overarching program to meet cost, schedule and scope parameters. Further details can be found within the program implementation plan.]	Other: Homes Victoria Program Management Framework	New	In delivery/under construction
South Dynon Train Maintenance Facility Stage 1 (Statewide)	To enhance the maintenance capacity to cater for the growing fleet of Velocity trains	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A	South Eastern Program Alliance (SEPA) - Lang O'Rourke	Transport	Alliance Contracting	L/XP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: [risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour [facilitates active participation by the State [key stakeholders (i.e. MTM and V/line) are incentivised in alignment with delivery partners [cost risk and reward regime incentivises all participants to deliver efficiently [performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) [same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost.] project costs are open book and transparent. [locked in commercial terms	VIDA (Formerly MTIA or VHBA) Project Management Framework	Complete	Post-practical completion
South Dynon Train Maintenance Facility Stage 2 (Statewide)	To enhance the maintenance capacity to cater for the growing fleet of Velocity trains.	Victorian Rail Track (V/Track)	N/A	Victorian Infrastructure Delivery Authority	N/A	South Eastern Program Alliance (SEPA) - Lang O'Rourke	Transport	Alliance Contracting	L/XP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: [risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour [facilitates active participation by the State [key stakeholders (i.e. MTM and V/line) are incentivised in alignment with delivery partners [cost risk and reward regime incentivises all participants to deliver efficiently [performance risk and reward regime incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) [same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost.] project costs are open book and transparent. [locked in commercial terms	VIDA (Formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
State Basketball Centre development (Knox)	Knox City Council and the Victorian Government, along with stakeholders, have worked cooperatively since 2018 to progress project planning and delivery for the redevelopment of the site. The project will include: 12 new indoor courts resulting in a total of 38 courts; Comprehensive training facilities for high-performance basketball including VMI, and NIT teams; new gymnasium; New administration facilities to support sports operations; new clubhouses, a town square space with cafe, landscaping and car parking upgrades.	State Sport Centres Trust	N/A	Sport and Recreation Victoria (on behalf of the Department of Jobs, Skills, Industry and Regions)	N/A	ABCO Constructors	Culture, sport and community	Design and Construct	Design and construct procurement (with option to novate design) was selected in consideration of the following: - construction within a live environment and ensuring existing venue operations were not adversely affected during delivery (e.g. construction confined within boundaries, separate to existing venue operations). - Options for further design, development and value management to confirm project scope and ensure scope delivery within available funding envelope. - flexibility to amend scope if design/reallocation of available contingency. - allowing for staged implementation, whilst the opening of complete elements while other elements remained in construction.	Victoria's Project Management Framework & Policies	Existing	In delivery/under construction
Suburban Parks Program (Creating a Ring of New Parkland) (Metropolitan)	The Suburban Parks Program is a 2018 election commitment to create, connect and upgrade more than 6,500 hectares of open space across metropolitan Melbourne.	Department of Energy, Environment and Climate Action	N/A	Department of Energy, Environment and Climate Action	N/A		Environment	Multiple approaches	Competitive tender and select tender, to align with Department of Energy, Environment and Climate Action procurement policy to ensure accountable and cost effective spending of public funds.	Waterfall	Existing	In delivery/under construction
Suburban Rail Loop - Airport (Metropolitan various)	Melbourne Airport Rail is a transformational public transport project connecting Melbourne Airport to Victoria's regional and metropolitan train network for the first time. For all passengers, Melbourne Airport Rail will be a new, high-speed rail line connecting Melbourne Airport to stations on the Geelong, Ballarat, Bendigo and Gippsland lines with a single interchange. - Direct access to Melbourne Airport from 30 stations without the need to change trains, for passengers travelling from the CBD and the booming south eastern suburbs. - A new premium station at Melbourne Airport with 10-minute services. - Seamless travel to the heart of Melbourne's CBD in around 30 minutes. - Direct access to key sites including Melbourne University, the Parkville medical precinct and the St Kilda Road business precinct.	Victorian Rail Track (MCTrack)	N/A	Victorian Infrastructure Delivery Authority	N/A	Early Works (Utilities) - Lang O'Rourke, Early Works (Sunshine) - JRG / CPB Early Works (Maribyrnong Bridge) - FCC / Winslow (Domobilised) - All Contractors expected to be demobilised by the end of the year	Transport	Multiple approaches	4 packages were proposed to be procured under an Alliance contract model. 2 packages were proposed to be procured under an ITC contract model. 1 package was delivered under a managing contractor contract model. ITC delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly in the case of rail. The alliance approach is suited to most packages of this complexity due to the following benefits: - risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour. - facilitates active participation by the State. - WTM and Vline are a participant in the contract with the delivery partners. - cost, risk and reward regime. Incentivises participants to deliver efficiently. - performance risk and reward regime. Incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity). - project costs are open book and transparent.	Other	Existing	Early works/pre-procurement
Suburban Rail Loop East - Development, Initial and Early Works (Metropolitan various)	To prepare for and de-risk main works, a range of initial and Early Works are being undertaken. Initial and Early Works includes: minor road upgrades; installing underground power supply; rebalancing and protection utilities such as gas, electrical, water and telecommunication services; ground improvement works; construction power and site establishment; and preparation of launch sites for the tunnel boring machines.	Department of Transport and Planning	N/A	Suburban Rail Loop Authority	N/A	Lang O'Rourke	Transport	Managing Contractor	The Managing Contractor model is the most appropriate form of contract for the delivery of the initial and Early Works (IEW) package as it: - allows for varying level of design development of the IEW, whilst still obtaining benefit of any design types across dispersed locations; - can be tailored to achieve the desired level of risk reduction; - allows for design changes as the design of main works packages are developed and refined; - allows for the use of fixed priced and fixed time Design & Construct contracts as "subcontracts" to the Managing Contractor Agreement, ensuring value for money and fixed time and price contracts where appropriate; and - the Managing Contractor model will likely reduce demand on SRLA resources and will facilitate early involvement of the third party delivering the IEW. The early involvement of the Managing Contractor allows for the use of the Managing Contractor's separate to develop IEW designs to the ITC stage and ensures there is a single point of responsibility for the sub-contracting process including tendering, design, construction and fitness for purpose assessments.	Other/AIMS	Existing	In delivery/under construction
Suburban Rail Loop East - Main Works (metro various)	Suburban Rail Loop East will connect our growing health, education, retail and employment precincts in Melbourne's south east between Cheltenham and Box Hill. SRL East Main Works will deliver approximately 28km of twin-bore tunnels with six underground stations at Cheltenham, Clayton, Moorash, Glen Waverley, Burwood and Box Hill. Other infrastructure to be delivered includes a stabling facility in Heatherton, Energy Support Facility in Moor Waverley and Power Supply Substation in Burwood.	Department of Transport and Planning	N/A	Suburban Rail Loop Authority	N/A	WPC - Suburban Connect - consortium comprising CPB Contractors, Ghella Pty Ltd and Acciona Construction and Australia Pty Ltd. Other Packages - TBD	Transport	Alliance Contracting	SRL East - given the size, scale and complexity, various collaborative procurement models have been adopted to strike a balance between managing market capacity and risk appetite (on one hand) and creating opportunities for synergies and the effective management of interfaces across multiple packages (on the other). The procurement method per package is: - WPC and D (Tunnels) - Incentivised Target Cost with Geotechnical Baseline Report. - WPE and F (Stations) - Alliance. - WPG (linewide) - Alliance/O&M	Other/AIMS	Existing	Procurement process

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Suburban Roads Upgrade - Northern Roads	The Northern Roads Upgrade will fix six priority roads and improve and maintain hundreds of kilometres of arterial roads across Melbourne's northern suburbs. The upgrade will include widening of roads, bridge and culvert upgrades, drainage improvements, and road safety improvements. The upgrade will also be upgraded along Fitzsimmons Lane in Ebbw. The South Eastern Roads Upgrade will make huge improvements to capacity and boost safety on six priority roads, as well as improve and maintain hundreds of kilometres of arterial roads across the south-eastern suburbs. Extra lanes will be added to Healesville-Koo Wee Rup Road, Lathams Road, Narre Warren-Cranbourne Road and Pound Road West, to slash congestion and improve safety. Healesville North Road and Golf Links Road will also be upgraded. The Masterplan aims to create a healthy and sustainable place which prioritises public transport, walking and cycling, while still providing for necessary vehicle trips. It will help connect the existing community either side of the railway tracks, develop a wider network of green and blue spaces, and encourage more active and sustainable transport. Suburban Roads Upgrade will be delivered in three phases. Phase 1 will be delivered in the Masterplan, including works at Station Place, including: - A new bus interchange; A new station plaza and entrance; - New shared user paths and open space; - New pick up / drop off areas; - Creation of a development site; and; - Intersection upgrades around the bus interchanges.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Ace Contractors Group Pty Ltd, SIMC Constructions Pty Ltd, Winlaw Constructors Pty Ltd, Laing O'Rourke Pty Ltd, Decmil Group Ltd, Fulton Hogan Australia Pty Ltd, McConnell Dowell Constructors (AUST) Pty Ltd, Mace Civil Pty Ltd, Seymour Whyte Constructions Pty Ltd	Transport	Other	Program Delivery Approach. Governments approved adopting the Program Delivery Approach to deliver all projects within the Suburban Roads Upgrade Program in June 2020, noting the emergence of the COVID-19 pandemic due to COVID-19 meant it was not possible to progress the projects without significantly restructuring the contractual framework, causing additional cost and delay. The Program Delivery Approach was approved on the basis that it facilitated a rapid procurement to bring projects to market faster to support the State at a time of economic uncertainty.	VIDA (Formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
Sunshine Station Sustainment	Funding is provided to deliver a program of works across The Alfred campus to help maintain the delivery of high-quality critical clinical services such as operating theatres and intensive care and in-patient units.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority/ Department of Health	TBC following completion of procurement strategy.	Health and human services	TBD - not yet decided	DTP commissioned independent advice from North Consulting that shows multiple models are viable. This work will support the preferred model.	Other VHBA project Management Framework	Existing	Procurement process
The Alfred Hospital Infrastructure Upgrade (Prahran)	The original scope of this project was the refurbishment of five wards within the Main Ward Block to remove hazardous materials and address urgent infrastructure and fire compliance issues. The COVID pandemic required the use of buildings originally identified for decontaminating (and the refurbishment areas themselves) to be used for treatment. These areas remain in clinical use today, requiring a review of scope (feasibility study recently completed).	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority/ Department of Health	TBC	Health and human services	TBD - not yet decided	Procurement method has not been decided yet.	Other VHBA project Management Framework	New	Feasibility study/planning
Twenty-five more level crossings to be removed by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton-Truganina	The removal of an additional 25 level crossings (adding to the previously agreed 85) of Victoria's dangerous and congested level crossings.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Metropolitan Roads Program Alliance (MRPA) - Fulton Hogan Australia Pty Ltd	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: - Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour (i.e. MFR and V-line) - Facilitates active participation by the State - Key stakeholders (i.e. MFR and V-line) incentivises all participants to deliver efficiently - Performance risk and reward regime (incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) - Same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. - Project costs are open book and transparent. - Locked in commercial terms	VIDA (Formerly MTIA or VHBA) Project Management Framework	Existing	Early works/pre-procurement
Twenty-five more level crossings to be removed by 2030 (Level Crossing Removal) - McDonald & Beer, Mordialloc Station St. Aspendale	The removal of an additional 25 level crossings (adding to the previously agreed 85) of Victoria's dangerous and congested level crossings.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Southern Program Alliance (SPA) - Acciona Infrastructure Australia Pty Ltd	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: - Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour (i.e. MFR and V-line) - Facilitates active participation by the State - Key stakeholders (i.e. MFR and V-line) incentivises all participants to deliver efficiently - Performance risk and reward regime (incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) - Same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. - Project costs are open book and transparent. - Locked in commercial terms	VIDA (Formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction
Twenty-five more level crossings to be removed by 2030 (Level Crossing Removal) - Calder Hwy, Watsons Rd, Diggers Rest	The removal of an additional 25 level crossings (adding to the previously agreed 85) of Victoria's dangerous and congested level crossings.	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Western Program Alliance (WPA) - McConnell Dowell Constructors (Aust) Pty Ltd	Transport	Alliance Contracting	LXP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: - Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour (i.e. MFR and V-line) - Facilitates active participation by the State - Key stakeholders (i.e. MFR and V-line) incentivises all participants to deliver efficiently - Performance risk and reward regime (incentivises meeting other State objectives in excess of project objectives (i.e. skills, sustainability, diversity) - Same team developing and delivering the project, resulting in the state having earlier visibility of the true project cost. - Project costs are open book and transparent. - Locked in commercial terms	VIDA (Formerly MTIA or VHBA) Project Management Framework	Existing	In delivery/under construction

Project Name	Project Description	Responsible Entity	Previous Responsible Entity	Delivery Entity	Previous Delivery Entity	Main Contractors	Sector	Procurement Method	Explanation for Procurement Method	Management Method	Project Status	Project Stage
Twenty-five more level crossing removals by 2030 (Logistics-Hub) (Metropolitan various) minus various named packages	The removal of an additional 25 level crossings (adding to the previously agreed 83) of Victoria's dangerous and congested level crossings.	Department of Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	South Eastern Program Alliance (SEPA) - Lang O'Rourke, Metropolitan Roads Program Alliance (MRPA) - Fulton Hogan Australia Pty Ltd, Western Program Alliance (WPA) - McConnell Dowell Constructors (Aus) Pty Ltd, North Western Program Alliance (NWA) - John Holland Pty Ltd, Southern Program Alliance (SPA) - Acciona Infrastructure Australia Pty Ltd	Transport	Alliance Contracting	LXRP delivers complex projects in brownfield environments that require significant stakeholder involvement, particularly given the need to coordinate critical path occupations within an operating rail network. The alliance approach is suited to projects of this complexity due to the following benefits: <ul style="list-style-type: none"> • Risks and opportunities are shared to overcome project issues more quickly, avoid risk premiums and adversarial behaviour • Facilitates active participation by the state • Key stakeholders (i.e. MTIA and V/Line) are incentivised to align with delivery partners • Cost risk and reward regime • Program delivery is more transparent and open to scrutiny • The program design is more sustainable and other state objectives are better aligned • The program is more transparent and open to scrutiny • The program is more sustainable and other state objectives are better aligned • The program is more transparent and open to scrutiny 	VIDA (formerly MTIA or V/HA) Project Management Framework	Existing	In delivery/under construction
Warrambool Base Hospital redevelopment (incl Warrambool Regional Hospital) (Metropolitan various) minus various named packages	The first stage of redeveloping the Warrambool Base Hospital includes enhancing the capacity of the emergency department, operating theatres and acute inpatient beds, relocating of supply and linen services to a new site and the development of a new regional logistics distribution centre.	Department of Health	N/A	Victorian Infrastructure Delivery Authority	Victorian Health Building Authority / Department of Health	Hansen Yunken	Health and human services	Managing Contractor	The MC model was identified as the procurement model that best aligned with the procurement objectives and achieving a VMF solution. [The model also allows the state control over the design which is important to manage the quality of the design outcomes to achieve the model of care. Under the MC contract, the Managing Contractor was appointed during the design development phase. This allowed time for collaboration between the MC and the design team to identify timesaving construction methodology, providing delivery assurance. The early appointment of the contractor promoted program efficiency and also allowed for early procurement of materials and sub-contractors to assist in the early procurement of the project.	Other V/HA project Management Framework	Existing	In delivery/under construction
Water for a growing North (W/NR/Esca)	Construction of a pump station and 20km pipeline from the Yan Yean Water Treatment Plant to the Bald Hill, Kallaloo Service Reservoir. The project meets growing demand for water in the northern and western suburbs of Greater Melbourne and supports development in the planned growth area.	Melbourne Water Corporation	N/A	Victorian Infrastructure Delivery Authority	N/A	Aqua DC, SFP	Water	Design and Construct	MWC assessed a broad range of procurement methodologies for the project. Within a Value for Money framework, the assessment identified Design and Construct as the delivery methodology most likely to achieve optimal Value for Money. [MWC split this project into three contract delivery packages: (1) D&C for the pump station (2) MWC procurement of the pipes supplied to two D&C construction packages.	Waterfall	Existing	In delivery/under construction
West Gate Tunnel (Metropolitan various)	The West Gate Tunnel Project is a city-shaping project that will deliver a vital alternative to the West Gate Bridge, provide quicker and safer journeys, and remove thousands of trucks off residential streets. [The Western Highway Duplication will: <ul style="list-style-type: none"> • Add an extra lane in each direction between Burnside and Stowell (1: local safety barriers) • Add an extra lane in each direction between Stowell and the existing bridge • Add an extra lane in each direction between the existing bridge and delivery purposes. Section 1 the Ballarat to Bearfort has finished construction. Section 2 Bearfort to Ararat has a 12.5 km portion remaining the Buangor to Ararat section which involves: <ul style="list-style-type: none"> - Adding two lanes in each direction, including extra turning lanes - Building a new bridge over the railway line - Building two bridges over Hopkins river - Adding an interchange at Hillside Road, with entry and exit ramps • Building 6 kilometres of new road to the south of the existing Western Highway. 	Department of Transport and Planning	N/A	Victorian Infrastructure Delivery Authority	N/A	Transurban Ltd, CPB Contractors Pty Ltd, John Holland Pty Ltd	Transport	Public Private Partnership	The West Gate Tunnel Project was a marketed proposal from Transurban and was assessed by the DTF in accordance with their market led proposal framework, the contract procurement method decision was incorporated as part of the assessment. [MTIA (formerly V/HA) Project Management Framework	Existing	In delivery/under construction
Western Highway Western treatment plant 5 West nutrient removal plant (W/W/Esca)	The 5 West Nutrient Removal Plant replaces aging treatment assets and increases sewage treatment capacity at the Western Treatment Plant.	Melbourne Water Corporation	N/A	Melbourne Water Corporation	N/A	BMD	Water	Other	MWC assessed a broad range of procurement methodologies. Design then Construct, with Early Contractor involvement was adopted to enable the design to be fully developed with MWC oversight (to manage treatment process performance risk) whilst ensuring constructability aspects were included.	Waterfall	Existing	In delivery/under construction
Western Highway Western primary treatment capacity augmentation (W/W/Esca)	The project delivers a significant upgrade to the Western Treatment Plant and diverts raw sewage away from existing overboarded treatment assets. The project provides more environmentally sustainable and efficient sewage treatment.	Melbourne Water Corporation	N/A	Melbourne Water Corporation	N/A	John Holland	Water	Design and Construct	MWC assessed a broad range of methodologies for the procurement of the Project within a Value for Money framework. The assessment identified Design and Construct, with elements of Early Contractor involvement (ECI), as the delivery methodology most likely to achieve optimal Value for Money.	Waterfall	Existing	In delivery/under construction
Western Highway Western treatment plant waste activated sludge treatment augmentation (W/W/Esca)	The project delivers a significant upgrade to the Western Treatment Plant and diverts treatment by-products (sludge) away from existing overboarded treatment assets to. The project provides more environmentally sustainable and efficient sewage treatment.	Melbourne Water Corporation	N/A	Melbourne Water Corporation	N/A	John Holland	Water	Design and Construct	MWC assessed a broad range of methodologies for the procurement of the Project within a Value for Money framework. The assessment identified Design and Construct, with elements of Early Contractor involvement (ECI), as the delivery methodology most likely to achieve optimal Value for Money.	Waterfall	Existing	In delivery/under construction

Project Name	Region Type	LGAs	Scope RAG ratings	Scope RAG ratings explanation	Cost RAG Ratings	Cost RAG rating explanation	Time RAG ratings	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
85 by 2025 (Level Crossing Removal) - Bunde Rd, Beaconsfield	Metropolitan	Cardinia	Green		Green		Green		Green		89,009,000	91,862,000		71,891,000	2019
85 by 2025 (Level Crossing Removal) - Calder, Mt Oke, Hidden Rd	Metropolitan	Brimbank	Green		Green		Green		Green		156,410,000	158,463,000		49,997,000	2019
85 by 2025 (Level Crossing Removal) - Gosborne Rd, Hill Rd, Lydiate	Metropolitan	Yarra Ranges	Green		Green		Green		Green		701,778,000	722,804,000		508,353,000	2019
85 by 2025 (Level Crossing Removal) - Menzies Parade, Merrivale Park	Metropolitan	Whittlesea	Green		Green		Green		Green		353,389,000	365,651,000		248,097,000	2019
85 by 2025 (Level Crossing Removal) - McGregor, Main, Racecourse	Metropolitan	Cardinia	Green		Green		Green		Green		1,055,030,000	1,095,074,000		864,166,000	2019
85 by 2025 (Level Crossing Removal) - Station St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	Metropolitan	Cardinia	Green		Green		Green		Green		237,625,000	239,468,000		44,551,000	2019

Project Name	Region Type	LGAs	Scope RAG ratings	Scope RAG ratings explanation	Cost RAG ratings	Cost RAG rating explanation	Time RAG ratings	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP-4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Parkers Rd (Perthside)	Metropolitan	Kingston	Green		Green		Green		Green		554,627,000	567,483,000		324,071,000	2019
85 by 2025 (Level Crossing Removal) (metropolitan various) - minus named packages	Metropolitan	Banyule; Bayville; Bercondarra; Brimbank; Cardinia; Casey; Darebin; Frankston; Glen Elms; Greater Dandenong; Hobsons bay; Hume; Kingston; Knox; Manningham; Maribymong; Mooroodah; Melbourne; Melton; Merri-bek; Monash; Moonee Valley; Mornington Peninsula; Nillumbik; Port Phillip; Stonnington; Whitehorse; Whittlesea; Wyndham; Yarra; Yarra Ranges	Green		Green		Green		Green		5,599,533,000	3,311,137,000	The TEI has decreased by \$84.892 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.	5,138,205,000	2019
A Pathway to more acute mental health beds; Responding to the needs of the most vulnerable; Commission into Victoria's Mental Health System (Statewide)	Statewide	Brimbank; Greater Geelong; Melbourne; Whittlesea	Green		Green		Green		Green		492,200,000	492,200,000		475,299,818	2021
Additional acute mental health beds in regional Victoria (various)	Regional	Ballarat; Greater Shepparton; Wangaratta	Amber	Confirmation of scope is subject to agreed alignment with the Statewide Plan for Mental Health Services. I	Green		Green		Green		195,834,000	195,834,000		7,833,854	2022
Additional Vocality traits (regional various)	Statewide	Ararat; Ballant; Bay Baw; Bena; Brimbank; Campaspe; Central Goldfields; Cole; Omeo; Congeniamite; East Gippsland; Gannawarra; Greater Bendigo; Greater Geelong; Greater Shepparton; Hepburn; Hobsons bay; Hume; Indigo; Latrobe; Macedon Ranges; Maribymong; Melbourne; Melton; Merri-bek; Mitchell; Moonee Valley; Moorabool; Mount Alexander; Myone; Pyrenees; Strathbogie; Surf Coast; Swan Hill; Wangaratta; Warrambool; Wellington; Whittlesea; Wodonga; Wyndham; Yarra	Green		Green		Green		Green		332,000,000	340,000,000	The TEI has decreased by \$8,000 million which has been reprioritised to Train radio system upgrade (metropolitan).	315,374,000	2019
Arden Precinct Redevelopment (Metropolitan)	Metropolitan	Melbourne	Green		Amber	The cost of relocation and as such potential compensation payable under the Land Acquisition and Compensation Act has increased.	Green		N/A						2022
Austin Hospital Emergency Department Upgrade (Heidelberg)	Metropolitan	Banyule	Green		Green		Green		Green		275,000,000	275,000,000	The TEI includes \$45,247 million provided in the 2023-24 Budget in the 'Hospital Infrastructure Delivery Fund (statewide) initiative. This initiative is part of Labor's Financial Statement 2022.	4,033,185	2024

Project Name	Region Type	LGAs	Scope BAG ratings	Scope BAG ratings explanation	Cost BAG Ratings	Cost BAG rating explanation	Time BAG ratings	Time BAG rating explanation	Benefits BAG rating	Benefits BAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Regional	Ballarat	Green		Green		Green		Green		650,288,000	465,600,000	The TEI has increased by \$54,600 million to reflect additional funding provided in the 2024-25 Budget due to the inclusion of additional scope including expanding and fitting-out the Women's and Children's Hub. The estimated completion date has been revised to quarter 2, 2027-28 in line with a revised project schedule.	238,720,935	2018
Barwon Heads Road Upgrade (Barwon Heads)	Regional	Greater Geelong	Green		Green		Green		Green		358,805,000	318,300,000	The TEI has decreased by \$6,395 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The TEI includes \$292,000 million of Commonwealth Government funding.	342,960,000	2019
Barwon Women's and Children's Hospital (Geelong)	Regional	Greater Geelong	Green		Green		Green		Green		514,102,000	514,102,000	The TEI was previously a range of \$500,000 million to \$525,000 million and has now been disclosed following the appointment of the builder to deliver the works. The TEI includes \$50,000 million of Commonwealth Government funding under the Community Health and Hospitals Program agreement.	37,806,156	2022
Better aged care services for regional Victorians (regional various)	Regional	Gannawarra, Moira, Wellington	Green		Green		Green		Green		162,246,000	162,246,000	This initiative is part of Labors Financial Statement 2022.	1,255,644	2023
Big Housing Build (statewide)	Statewide	Alpine, Ararat, Ballarat, Barwick, Bass Coast, Baw Baw, Bayside, Benalla, Boroondra, Borough of Queenscliffe, Brimbank, Buloke, Campaspe, Cardinia, Casey, Central Goldfields, Colac Otway, Corangamite, Darebin, East Gippsland, Frankston, Gannawarra, Glen Elgs, Glenelg, Golden Plains, Greater Bendigo, Greater Dandenong, Greater Geelong, Greater Shepparton, Hepburn, Hindmarsh, Hobsons Bay, Horsham, Hume, Indigo, Kingston, Knox, Latrobe, Loddon, Macrean Ranges, Mansfield, Maribyrnong, Mildura, Mornington Peninsula, Mt Alexander, Moonee Valley, Moorabool, Mornington Peninsula, Mount Alexander, Moonee, Murrindindi, Nilumbik, Northern Grampians, Port Phillip, Pyrenees, Queenscliffe, South Gippsland, Southern Grampians, Stomington, Strathbogie, Surf Coast, Swan Hill, Towong, Wangaratta, Warrambrook, Wellington, West Wimmera, Whitehorse, Whittlesea, Wodonga, Wyndham, Yarra, Yarra Ranges, Yarramback	Green		Green		Ambr	Program is at risk to deliver within the approved schedule.	Green		2,326,428,000	2,999,000,000	The TEI has decreased by \$740,365 million as a result of transfers to grant-funded construction programs for the community housing sector and to Ground Lease Model Project 1 for the expanded scope of the project. The estimated completion date has been revised to quarter 4, 2027-28 in line with a revised project schedule.	1,482,348,000	2022
Building a better hospital for Melbourne's inner west (Footscray)	Metropolitan	Maribyrnong	Green		Green		Green		Green		1,998,605,000	1,495,000,000	The project is a PPP where the upfront capital investment has resulted in lower life benefits while remaining within the project's affordability benchmark. The TEI reflects the inclusion of the Victoria University project components which are to be reimbursed by Victoria University	1,453,588,766	2019
Building a bigger and better Latrobe Regional Hospital (Traralgon)	Regional	Latrobe	Green		Green		Green		Green		223,500,000	217,000,000		217,097,342	2019

Project Name	Region Type	LOAs	Scope RAG ratings: explanation	Scope RAG ratings	Cost RAG ratings: explanation	Cost RAG ratings	Time RAG ratings: explanation	Time RAG ratings	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Building a world class hospital for Frankston families (Frankston)	Regional	Greater Geelong	Green	Green	Green	Green	Green	Amber	As per the BMP, the benefits to be achieved in the 2024-25 period. This period was scheduled to allow for a full financial year to have been completed post GAC's reopening. As such, though the measurement system is in place and data collected, only specific data has been captured.	140,000,000	140,000,000	This project is a PPP where the upfront capital investment has resulted in additional scope and whole-of-life benefits while remaining within the project's affordability benchmark. The TEI has increased by \$2.000 million due to funding being reflected from the 'Providing additional bed capacity through modular facilities (metropolitan various)' initiative to improve the existing emergency department reception and triage area at Frankston Hospital. The project is expected to be completed by the end of 2025, with the remaining refurbishment and other works completed by 2027-28.	140,000,000	2020	
Building a world class hospital in Maryborough (Maryborough)	Regional	Central Goldfields	Green	Green	Green	Green	Green	Green			115,000,000	100,000,000	The estimated completion date has been revised to quarter 4 2025-26 in line with a revised project schedule.	48,992,312	2021
Building works stimulus (statewide)	Statewide	Alpine; Ararat; Ballarat; Banyule; Bass Coast; Baw Baw; Bendigo; Berrigan; Brimbank; Buloke; Campaspe; Cardinia; Casey; Central Goldfields; Colac Otway; Corangamite; Darby; East Gippsland; Frankston; Gannawarra; Glen Elga; Glenelg; Golden Plains; Greater Bendigo; Greater Dandenong; Greater Geelong; Greater Shepparton; Hepburn; Hindmarsh; Hobsons Bay; Horsham; Hume; Indigo; Kingston; Knox; Latrobe; Loddon; Macedon Ranges; Manningham; Mansfield; Maribymong; Maroonah; Melbourne; Milton; Merri-bek; Mildura; Mitchell; Moira; Monash; Moonee Valley; Moorabool; Mornington Peninsula; Mount Alexander; Moyne; Murrindindi; Nillumbik; Northern Grampians; Port Phillip; Pyrenees; Queenscliff; South Gippsland; Southern Grampians; Swan Hill; Sunbury; Tasmania; The Grampians; Warragbelle; Warrnambool; Wodonga; West Wimmera; Whittles; Whittles; Wodonga; Wyndham; Yarra; Yarra Ranges; Yarriambiack	Green	Green	Green	Green	N/A	N/A	As part of the crisis council/COVID19 response by the state government, the completion date for works did not have a business case or ILM developed.	172,611,000	155,000,000	The TEI has decreased by \$2.689 million due to budgeted amounts being reclassified as operating expenditure instead of capital expenditure, in line with the completion date has been revised to quarter 1 2024-25 in line with a revised project schedule.	171,830,000	2022	
Car Parks for Commuters (statewide)	Statewide	Banyule; Baw Baw; Brimbank; Cardinia; Casey; Frankston; Greater Bendigo; Greater Dandenong; Greater Geelong; Hume; Knox; Macedon Ranges; Maroonah; Merri-bek; Monash; Moorabool; Nillumbik; Pyrenees; Whittles; Wyndham; Yarra Ranges	Green	Green	Green	Green	Green	Green			610,210,000	150,000,000	The TEI has decreased by \$27.606 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date has been revised to quarter 2 2025-26 to reflect expected environmental approval timelines. The TEI includes \$121.399 million of approved government funding and \$132.869 million in Commonwealth Government funding due to the Commonwealth Infrastructure Investment Program review.	463,875,000	2019

Project Name	Region Type	LGAs	Scope BAG ratings	Scope BAG ratings explanation	Cost BAG Ratings	Cost BAG rating explanation	Time BAG ratings	Time BAG rating explanation	Benefits BAG rating	Benefits BAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Foreshore from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Carlton redevelopment - 246 units/sites (North-West metropolitan)	Metropolitan	Melbourne	Green		Green		Green		Green		149,093,000	147,840,000		249,093,000	2011
The TEI has increased by \$1,300 million to reflect additional revenue received from sales.															
Gaiffield Rationalisation Works (metropolitan various)	Metropolitan	Glen Eira	Green		Green		Green		Green		234,158,000	240,076,000		187,677,906	2021
The TEI has decreased by \$2,525 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.															
City Loop fire and safety upgrade (stage 2) and intruder alarm (Melbourne)	Metropolitan	Melbourne	Green		Green		Green		Green		454,607,000	132,863,000		445,525,031	2016
The TEI has decreased by \$101.3 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.															
Clyde Road upgrade (metropolitan southeast)	Metropolitan	Casey	Green	Seven community hospitals will be delivered at full scope in Whitteesea, Craigieburn, Cranborne, Pakenham, Phillip Island, Port Phillip and Sorbara. Further service planning is being undertaken at Eltham, Emerald Hill and Torquay to optimise care models at these remaining locations.	Green		Green		Green		277,700,000	248,679,000		36,526,501	2023
The TEI is funded by \$243.679 million of Commonwealth Government funding.															
Community hospitals to give patients the best care (Statewide)	Statewide	Bass Coast; Cardinia; Casey; Hume; Whittlesea; Wyndham	Amber		Green		Green		Green		869,986,000	675,000,000		401,958,944	2019
The TEI has increased by \$194.986 million due to \$192.040 million in additional expenditure from the 2023 budget and \$2,900 million from Government Infrastructure Contributions funding to deliver additional dialysis chairs at the Sunbury Community Hospital. The scope of the project has changed to progress with a number of sites in delivery and some other sites subject to further service planning. The estimated completion date has been revised to quarter 4 2025-26 in line with a revised project schedule.															
Cooling our public housing towers (metropolitan)	Metropolitan	Darebin; Hobsons Bay; Maribyrnong; Merri-bek; Moonee Valley; Port Phillip; Stonnington; Yarra	Green		Green		Green		Green		156,672,000	135,800,000		3,819,000	2023
The TEI has decreased by \$8,928 million due to a reallocation to the Public Housing Revitalisation (metropolitan) initiative to align to the first tranche of the program. This initiative is part of Labor's Financial Statement 2022.															
Dandernong Corridor Readiness Works (metropolitan various)	Metropolitan	Glen Eira; Greater Dandenong; Kingston; Melbourne; Monash; Stonnington; Yarra	Green		Green		Green		Green		275,020,000	276,590,000		245,166,171	2021
The TEI has decreased by \$1,095 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.															

Project Name	Region Type	LGAs	Scope RAG ratings	Scope RAG ratings explanation	Cost RAG ratings	Cost RAG ratings explanation	Time RAG ratings	Time RAG ratings explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Digital Meters	Metropolitan	Bayside, Cardinia, Casey, Frankston, Glen Eira, Greater Dandenong, Kingston, Knox, Mornington Peninsula, Port Phillip	Green		Green		Amber	The exchange of digital meters is currently behind schedule due to supply chain constraints delaying the delivery of digital meters. East Water has a recovery plan in place and will accelerate through the exchange program to ensure all benefits are delivered. Financially, the program is currently forecast to be under budget due to favourable exchange rates through the tender of Digital Meters and Field Services.	Green		263,841,998	277,739,476	The TEI has decreased by \$13.332 million due to delivery of digital metering program caused by supply chain issues which has resulted in a net decrease in the TEI	16,634,755	2023
E-Class Tram Infrastructure Program (metropolitan various)	Metropolitan	Bayside, Boroondara, Darebin, Glen Eira, Melbourne, Merri-bek, Port Phillip, Stonnington, Yarra	Green		Green		Green		Green		789,106,000	744,294,000	No footnote	57,014,000	2010
Emergency Departments Expansion Program (Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Metropolitan	Casey, Wyndham	Green		Green		Green	Identification of suitable sites and local planning approval processes have impacted the Geelong, Ballarat, and Shepparton sites. The other five sites are forecast to be delivered in time.	Green		279,521,000	236,400,000	The TEI has increased by \$43.521 million to reflect \$35.521 million additional funding provided in the 2024-25 Budget for the Casey Hospital Emergency Department Expansion Program. The Werribee Mercy Hospital due to funding being reflected from the 'Providing additional bed capacity through modular facilities (metropolitan various)' initiative	18,118,000	2022
Expanding mental health treatment facilities for Victoria's youth (Statewide)	Statewide	Ballarat, Banyule, Frankston, Greater Bendigo, Greater Dandenong, Greater Geelong, Greater Shepparton, Latrobe	Green		Green		Red		Green		141,000,000	141,000,000		35,335,552	2021
Fishermans Bend Innovation Precinct at the former General Motors Holden Site - Stage 1 (Melbourne)	Metropolitan	Melbourne	Green		Amber	Additional latent remediation costs encountered in Stage 1 Early works. Cost escalation across the sector potentially flowing through Main Roads Victoria. Currently being assessed.	Green		Green		179,443,000	179,443,000	The TEI has increased by \$17.94E million due to budgeted amounts being reclassified as capital instead of operating expenditure, in line with accounting standards. The date has been revised to quarter 2 2025-26 in line with a revised project schedule.	99,427,000	2021
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Metropolitan	Yarra	Green		Green		Green		Green		462,657,000	369,560,000		159,726,233	2021

Project Name	Region Type	LEAs	Scope RAG ratings	Scope RAG ratings explanation	Cost RAG ratings	Cost RAG ratings explanation	Time RAG ratings	Time RAG ratings explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Goulburn Valley Health redevelopment - planning and development (Shepparton)	Regional	Greater Shepparton	Green		Green		Green		Green		229,449,000	166,525,000		229,349,000	2015
East Ocean Road Renewal (Baywon South West)	Regional	Colac Otway, Conangamite, Moyne, Surf Coast	Amber	There are risks associated with the project that are currently being monitored.	Green		Amber	Due to long lead times some projects are at risk of not starting before the funding period.	Green		255,000,000	255,000,000	The estimated completion date has been revised to quarter 1 2026-26 in line with a revised project schedule.	115,864,000	2020
Hill Road Upgrade (Sye)	Metropolitan	Casey, Frankston	Green		Green		Green		Green		282,775,000	169,000,000	The TEI has decreased by \$0.329 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting changes. The TEI includes \$341.253 million of Commonwealth Government funding.	275,772,272	2019
High Capacity Metro Trains	Metropolitan	Brimbank, Cardinia, Casey, Frankston, Glen Eira, Greater Dandenong, Hume, Kingston, Maribymong, Melbourne, Melton, Monash, Port Phillip, Stonnington, Yarra	Green		Green		Green		Green		2,264,776,000	2,176,000,000	The estimated completion date has been revised to quarter 4 2024-25 in line with a revised project schedule. The TEI includes financing costs.	2,238,733,000	2015
Hobsons Bay Main Yarra crossing duplication (Spotswood)	Metropolitan	Hobsons bay	Green		Green		Red	Commencement of the project was delayed due to an increase in project risk following project approval.	Green		206,299,000	138,165,000	The estimated completion date has been revised to quarter 3 2024-25 to align with a revised project schedule.	137,836,000	2022
Homes Victoria Ground Lease Model Project 1 (Metropolitan)	Metropolitan	Bayside, Moonee Valley, Port Phillip	Green		Green		Green		Green		517,422,000	263,667,000	This project is being delivered as an availability PPP under a Ground Lease Model. The TEI has been revised following the outcome of commercial negotiations to deliver an additional 286 social and affordable homes at the Flemington site. The updated TEI includes project development, demolition, procurement costs, capital contribution, and the cost of the project being funded by Building Communities. The estimated completion date has been revised to quarter 2 2026-27 in line with the additional scope of works.	397,839,000	2023
Homes Victoria Ground Lease Model Project 2 (Metropolitan)	Metropolitan	Bayside, Port Phillip, Stonnington	Green		Green		Green		Green		686,644,000	259,802,000	This project is being delivered as an availability PPP under a Ground Lease Model. The TEI has been revised following financial close of the project in November 2023. The updated TEI includes project development, demolition, procurement costs, capital contribution, and the cost of the project being funded by Building Communities. The estimated completion date has been revised to quarter 2 2026-27 in line with the contract outcome.	182,259,000	2023

Project Name	Region Type	LCAs	Scope RAG ratings	Scope RAG ratings explanation	Cost RAG ratings	Cost RAG ratings explanation	Time RAG ratings	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Hurstbridge Line Upgrade Stage 2 (metropolitan various)	Metropolitan	Banyule	Green	Green	Green	Green	Green		Green		589,355,000	550,000,000		620,400,000	2019
Leon Road Rail Overpass (Werribee)	Metropolitan	Wyndham	Green	Green	Green	Green	Green		Green		110,889,000	103,600,000	The TEI has decreased by \$2.994 million due to budgeted amounts being reclassified as operating instead of capital expenditure. The TEI includes \$55.900 million of Commonwealth Government funding and early works funding.	47,439,483	2021
Kardinia Park Station Stage 5 Redevelopment (Geelong)	Regional	Greater Geelong	Green	Green	Green	Green	Red	given builder procurement-related issues that resulted in significant program delays for this project as the lead was not met.	Amber	The Trust has enterprise KPIs that record various data sets including some that tie back to the Benefits listed in the business case. Given the project has just achieved procurement completion this is in its infancy.	365,698,000	365,500,000	The TEI has decreased by \$0.402 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date has been revised to 2025-26 to reflect a more accurate forecast following contract award.	383,073,055	2023
Kardinia Park Station Stage 5 Redevelopment (Geelong)	Regional	Greater Geelong	Green	Green	Green	Red			Amber	detached used to measure performance against Smarter Roads KPIs utilises a Data Fusion model which is continuously improving. The accuracy and reliability of data sources continues to evolve, however progress has been made to improve network efficiency delivered by Smarter Roads. Smarter Roads has allowed DTP to provide faster and better coordinated responses to incidents and disruptions on the network, and improve proactive	141,923,000	141,950,000		141,923,000	2020
Keeping Victorians Moving (Metropolitan)	Metropolitan	Boroondara, Casey, Greater Dandenong, Hobsons bay, Kingston, Knox, Monash, Stornborough, Wyndham	Green	Green	Green	Green	Green		Amber	The estimated completion date has been revised to quarter 4 2024-25 due to delays in software upgrades to align with the latest hardware implemented.	173,127,000	173,950,000		168,628,000	2020
M80 Ring Road upgrade (metropolitan north and west)	Metropolitan	Brimbank, Hume, Nillumbik, Whittlesea, Wyndham	Green	Green	Green	Green	Green		Green		656,804,000	673,077,000	The TEI includes \$349.130 million of Commonwealth Government funding.	499,905,192	2017

Project Name	Region Type	LGAs	Scope RAG ratings: Explanation	Scope RAG ratings: Explanation	Scope RAG ratings: Explanation	Cost RAG ratings: Explanation	Cost RAG ratings: Explanation	Time RAG ratings: Explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Melbourne Arts Precinct Transformation Phase One (Melbourne)	Metropolitan	Melbourne	Amber	Rating based on most recent MPWR reporting and Project Dashboards as supplied to PSC/Board monthly.	Amber	Based on the latest cost plans showing estimated minor overrun, high latent conditions risk and a decline in remaining contingency.	Amber	Green	Amber	Benefits Mapping Plan to be updated 24/25 with project partners to reflect expanded/evolving benefits over time	1,574,389,000	1,409,534,000		221,213,029	2020
Melton Line Upgrade (Statewide)	Statewide	Melton	Green		Green		Green	Green	N/A	Business Case still in development.	641,000,000	641,000,000	This initiative is part of Labor's Financial Statement 2022.	770,000	2023
Men's prison system capacity (Statewide)	Statewide	Arauc, Greater Geelong, Melton, Mount Alexander	Amber	Significant defects in the modular cells for the Barwon, MRC and Hopkins projects have emerged and are currently under investigation.	Red	Significant defects in the modular cells for the Barwon, MRC and Hopkins projects have emerged and are currently under investigation. Accurate cost estimates are pending that investigation, but estimates are published. This is in alignment with the business case.	Red	Significant defects in the modular cells for the Barwon, MRC and Hopkins projects have emerged and are currently under investigation. Accurate cost estimates are pending that investigation, but estimates are published. This is in alignment with the business case.	Green		754,010,000	1,255,377,000	The TEI has decreased by \$4.095 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date has been revised to quarter 3 2024-25 in line with a revised project schedule.	611,729,000	2019
Metro Tunnel (Metropolitan various)	Metropolitan	Melbourne; Stomington	Green		Amber	MTP is in its most complex phase of construction with significant risks and issues to be managed through to Day 1. MTPPO is working closely with its contractors and Government to monitor these risks and issues, understand their impact, and ensure they are appropriately managed.	Amber	Green	Green		12,642,471,070	10,900,000,000	The TEI excludes financing costs. The TEI has increased by \$2,784 million due to budgeted amounts being reclassified as capital instead of operating expenditure, in line with accounting standards.	11,884,510,890	2016
Metro Tunnel Readiness 2023-24	Metropolitan	Melbourne	Green		Green		Green	Green	Green		240,863,000	238,079,000		155,261,000	2023
Metro Tunnel Readiness 2024-25	Metropolitan	Melbourne	Green		Green		Green	Green	Green		151,198,000	151,198,000		0	2024
Micheham Road Upgrade - Stage 1 (Greenvale)	Metropolitan	Hume	Green		Green		Green	Green	Green		206,727,000	206,727,000	The TEI has decreased by \$0.110 million due to budgeted amounts being reclassified as capital expenditure, in line with accounting standards. The TEI includes \$499,540 million of Commonwealth Government funding.	156,981,735	2021

Project Name	Region Type	LGAs	Scope RAG ratings explanation	Cost RAG ratings explanation	Time RAG ratings explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Modernisation of metropolitan Melbourne Public Sector Residential Aged Care Services Strategy Stage 3 Project (Cheltenham)	Metropolitan	Kingsdon	Green	Green	Green	Green		139,630,000	134,630,000	The TEI has increased by \$5,000 million due to funding being retracted from the previous aged care redevelopment. More work has been completed in the 2023-24 Budget.	44,877,054	2021
Modernise the Digital Train Radio System (Metropolitan)	Metropolitan	Barwick; Bayside; Broomevale; Brimbank; Cardinia; Casey; Darebin; Frankston; Glen Eira; Greater Dandenong; Hobsons Bay; Hume; Kingston; Knox; Mairi; Monash; Moorabool; Moorabool; Mornington Peninsula; Nillumbik; Port Phillip; Stonnington; Whitehorse; Whittlesea; Wyndham; Yarra; Yarra Ranges	Green	Green	Green	Green		179,908,000	179,908,000	No footnote.	0	2024
Monash Medical Centre Redevelopment (Clayton)	Metropolitan	Kingsdon	Green	Green	Green	Green		535,000,000	535,000,000	The TEI includes \$56.700 million provided in the 2023 Budget for the Hospital Infrastructure Delivery Fund (or similar) initiative. This initiative is part of Labor's Financial Statement 2022.	2,000,000	2024
More hospital and aged care beds for Melbourne - East (Angell Hospital Expansion Stage 2) (Upper Ferntree Gully)	Metropolitan	Knox	Green	Green	Green	Green		112,000,000	103,420,000		7,399,764	2021
More Velocity trains 2022-23 (regional)	Statewide	Ararat; Ballarat; Baw Baw; Benalla; Brimbank; Campaspe; Central Goldfields; Colac Otway; Conangamite; East Gippsland; Geelong; Greater Geelong; Greater Shepparton; Hepburn; Hobsons Bay; Hume; Indigo; Latrobe; Macedon Ranges; Mandaymone; Melbourne; Melton; Merri-bek; Mitchell; Moonee Valley; Moorabool; Mount Alexander; Myone; Pyrenees; Strathbogie; Surf Coast; Swan Hill; Wangaratta; Warrambol; Wellington; Whittlesea; Wodonga; Wyndham; Yarra	Green	Green	Green	Green		250,040,000	250,040,000		198,773,000	2022
More Velocity trains 2023-24 (regional)	Statewide	Ararat; Ballarat; Baw Baw; Benalla; Brimbank; Campaspe; Central Goldfields; Colac Otway; Conangamite; East Gippsland; Gannawarra; Greater Bendigo; Greater Geelong; Greater Shepparton; Hepburn; Hobsons Bay; Hume; Indigo; Latrobe; Macedon Ranges; Mandaymone; Melbourne; Melton; Merri-bek; Mitchell; Moonee Valley; Moorabool; Mount Alexander; Myone; Pyrenees; Strathbogie; Surf Coast; Swan Hill; Wangaratta; Warrambol; Wellington; Whittlesea; Wodonga; Wyndham; Yarra	Green	Green	Green	Green		600,759,000	600,759,000	This initiative is part of Labor's Financial Statement 2022.	297,158,000	2023
Murray Basin Rail Project (regional Carross)	Regional	Ararat; Ballarat; Buloke; Central Goldfields; Gannawarra; Golden Plains; Greater Geelong; Hepburn; Loddon; Mildura; Moorabool; Northern Grampians; Pyrenees; Swan Hill; Yarrambank	Green	Green	Red	Green	MRRP is experiencing delivery challenges mainly as a result of rail signalling and communications resource being re-allocated to existing networks, existing conditions, market constraints, and issue resolution integrating the project scope into the existing network. Continuing to work with ARTC and rail signalling providers on critical delivery issues.	885,720,000	220,000,000	The TEI has increased by \$18,500 million due to reclassification from Ballarat Line Upgrade and has decreased by \$5,643 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date is subject to significant signalling design work and co-ordination with the pipeline of projects underway across the program and will be updated when these arrangements have been settled. The TEI includes \$476,400 million of Commonwealth Government funding.	786,502,456	2014
New Melton Hospital (Cobblebank)	Metropolitan	Melton	Green	Green	Green	Green		1,000,000,000	1,000,000,000	The TEI for this initiative will be reported as commercial arrangements are finalised.	46,948,000	2021

Project Name	Region Type	LGAs	Scope RAG ratings	Scope RAG rating explanation	Cost RAG ratings	Cost RAG rating explanation	Time RAG ratings	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
New metropolitan trains	Statewide	Frankston; Glen Eira; Hume; Kingston; Melbourne; Merribek; Moonee Valley; Stonnington; Yarra	Green		Green		Green		Green		985,849,000	985,849,000	The estimated completion date has been revised to quarter 3 2027-28 in line with a revised project schedule.	265,944,000	2021
New Tarnet railway station (Tarnet)	Metropolitan	Wyndham	Green		Green		Green		N/A		124,000,000	124,000,000		3,574,452	2023
New trains for Sunbury (Metropolitan various)	Metropolitan	Brimbank; Hume; Maribyrnong; Melbourne; Melton	Green		Green		Green		Green		1,762,601,000	2,050,366,999	The TEI has decreased by \$26.194 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.	1,199,216,042	2019
New Wyndham Law Court Development (Werribee)	Metropolitan	Wyndham	Green		Green		Green		Amber		274,928,000	271,300,000	The TEI has increased by \$3.800 million due to funds being reflected from the Bendigo Law Courts Redevelopment (Bendigo) project for access road works not undertaken by DCJS in constructing the East Werribee Police Station.	192,540,000	2020
Next Generation Trains	Metropolitan	Maribyrnong; Melbourne; Moonee Valley	Green		Green		Green		Green		1,495,845,000	1,488,292,000	The TEI has increased by \$55.601 million due to additional scope for the Automatic Vehicle Monitoring System and decreased by \$3.000 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.	251,015,000	2020
North East Link - Primary Package (Tarnet) and State Toll (Greenborough)	Metropolitan	Banyule; Boroondara; Manningham; Melbourne; Whitehorse; Yarra	Green		Green		Green		Amber		14,034,000,000	15,640,266,000	The TEI includes the \$11.100 billion contract with the Spark consortium to deliver the Central Package and other costs associated with the management of the Central Package delivery by the Victorian Infrastructure Delivery Authority and operations of the State Toll Corporation, including the procurement of the toll collection capability. The project includes a share of \$1.750 billion of Commonwealth Government funding. The TEI excludes financing costs associated with the Central Package. The State Toll Corporation is responsible for providing the Central Package to the Victorian Infrastructure Delivery Authority. The current BMP will be updated to reflect current scope of the project and this will be completed following the completion of the final tender packages.	4,555,890,000	2019

Project Name	Region Type	LGAs	Scope RAG ratings explanation	Cost RAG ratings explanation	Time RAG ratings explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
North East Link (State and Freeway Packages) Upgrade (Springale to Hoddle)	Metropolitan	Banyule; Boroondara; Manningham; Melbourne; Whitehorse; Yarra	Green	Green	Green	Amber	The current BMP will be updated to reflect current scope of the project and this award of the final freeway packages. 5,708,993,000	5,708,993,000	5,708,993,000	This project was previously published as part of 'North East Link (State and Freeway Packages)' in the 2023-24 Budget. The funding reflects a combination of existing and additional funding, as reported in the 2023-24 Budget Update. The project includes a share of \$1.750 billion of Commonwealth Government funding. The estimated expenditure will be reported when the procurement processes and commercial arrangements are finalised.	2024	
North East Link (State and Freeway Packages) M80 Ring Road Upgrade (Greensborough)	Metropolitan	Banyule; Boroondara; Manningham; Melbourne; Whitehorse; Whitehorse; Yarra	Green	Green	Green	Amber	The current BMP will be updated to reflect current scope of this project and this award of the final freeway packages. 3,824,210,000	3,824,210,000	3,824,210,000	This project was previously published as part of 'North East Link (State and Freeway Packages)' in the 2023-24 Budget. The funding reflects a combination of existing and additional funding, as reported in the 2023-24 Budget Update. The project includes a share of \$1.750 billion of Commonwealth Government funding.	2024	
North East Link (State and Freeway Packages) North East Link Connections (Bulleen/Watsonia)	Metropolitan	Banyule; Boroondara; Manningham; Melbourne; Whitehorse; Yarra	Green	Green	Green	Amber	The current BMP will be updated to reflect current scope of this project and this award of the final freeway packages. 2,642,357,000	2,642,357,000	858,224,888	This project was previously published as part of 'North East Link (State and Freeway Packages)' in the 2023-24 Budget. The funding reflects a combination of existing and additional funding, as reported in the 2023-24 Budget Update. The project includes a share of \$1.750 billion of Commonwealth Government funding.	2024	
Northern Hospital Redevelopment (Epping)	Metropolitan	Whittlesea	Green	Green	Green	Green	812,500,000	812,500,000	3,203,106	The TEI includes \$122.500 million provided in the 2023-24 Budget in the 'Hospital Infrastructure Delivery Fund (statewide)' initiative and \$17,000 million from Building emergency departments kids and families can count on'. This initiative is part of Labor's Financial Statement 2022.	2024	
Nyasal Banyul Geelong Convention and Event Centre (Geelong)	Regional	Greater Geelong	Green	Green	Green	Green	449,100,000	141,300,000	144,200,000	The project is being delivered as a precinct partnership under a viability PPP. The TEI reflects the outcome of Financial Close of the project in December 2023. This initiative was previously reported under the 'Geelong City Deal (Geelong)' in the 2023-24 Budget. The TEI includes \$30,000 million of Commonwealth Government funding and \$3,000 million of City of Greater Geelong funding. The estimated completion date of quarter 4 2025-26 reflects the completion of the convention and event centre and hotel. The TEI excludes financing and acquisition and ongoing operating costs.	2022	
Pakenham Roads Upgrade (Pakenham)	Metropolitan	Cardinia	Green	Green	Green	Green	415,700,000	391,495,000	160,765,740	The TEI is funded by \$391.495 million of Commonwealth Government funding.	2023	

Project Name	Region Type	LGAs	Scope RAG rating explanation	Cost RAG rating explanation	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Princes Highway East Duplication Stage 3 (Regional Various)	Regional	Leopold: Wellington	Green	Green	Green	Green		286,529,000	236,493,000	The TEI includes \$202,600 million of Commonwealth Government Funding.	243,926,381	2020
Public Housing Revitalisation Program (Metropolitan)	Metropolitan	Melbourne	Green	Green	Green	N/A	Business case not yet developed	436,197,000	436,197,000	The TEI includes \$8,428 million due to a reallocation from the Cooling our public housing towers (metropolitan) initiative to align to the first tranche of redevelopment of public housing towers.	44,519,000	2025
Redevelopment of Royal Melbourne Hospital and Royal Women's Hospital (Acute/Peri-ville)	Metropolitan	Melbourne	Green	Green	Green	Green		2,338,000,000	2,338,000,000	The estimated completion date is being re-evaluated due to the project now progressing at a single site in Parkville.	65,499,600	2023
Regional Housing Fund (Regional)	Regional		Green	Green	Green	N/A		701,000,000	701,000,000	The Regional Housing Fund also includes \$229 million in output funding.	55,000,000	2025
Regional Rail Renewal - Borooro/Echuca (Regional Various)	Regional	Campaspe: Greater Bendigo	Green	Green	Green	Green		160,470,000	91,000,000	The TEI has increased by \$10,000 million due to re-orientation from Avon River Bridge Upgrade for the extended development timeframe required as a result of V/line's new track standard and has decreased by \$1,158 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The TEI includes \$13,876 million of Commonwealth Government Funding.	151,026,421	2018

Project Name	Region Type	LGAs	Scope RAG ratings explanation	Scope RAG ratings	Cost RAG ratings explanation	Time RAG ratings explanation	Time RAG ratings	Benefits RAG rating explanation	Benefits RAG rating	Current Approved TEI (\$)	Original TEI (\$)	Footnote to from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Regional Rail Renewal - Gippsland Stage 1 (Regional various)	Statewide	Baw Baw, Cardinia, East Gippsland, Latrobe, Wellington	Green	Green		experiencing delivery challenges mainly as a result of rail signalling resourcing shortages, market constraints, existing network condition and contractor underperformance and delays. Integrating the project scope into the existing network. Scheduling of GLU has been impacted by the need to sequence these works with other projects, including WTP, rakeham level crossing removal and construction of new stations.	Red	Green	878,100,000	435,000,000	The TEI has increased by \$17,500 million due to reappropriation from other projects and has decreased by \$6,200 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date is subject to signalling design work and co-ordination with the pipeline of projects underway across the program and will be updated as the program evolves. The TEI includes \$449,400 million of Commonwealth Government funding.	562,664,000	2018	
Regional Rail Shepparton Line Upgrade - Stage 3 (Shepparton)	Regional	Greater Shepparton	Green	Green		SLU is experiencing delivery challenges mainly as a result of rail signalling and communications resource shortages, existing network conditions and constraints.	Red	Green	414,200,000	400,000,000	The TEI has decreased by \$0,630 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date is subject to signalling design work and co-ordination with the pipeline of projects underway across the program and will be updated when these arrangements have been settled. The TEI includes \$320,000 million of Commonwealth Government funding.	289,419,222	2020	
Regional Rail Warrambool Line Upgrade - Stage 2 (Regional various)	Regional	Colac Otway, Corangamite, Greater Geelong, Moyne, Surf Coast, Warrambool	Green	Green		Whilst the majority of the project has been completed and additional services have been delivered, market constraints have limited the ability to perform the Level Crossing axle counter upgrade project. This project will allow the weekly trains to run on the line.	Red	Green	281,070,000	260,000,000	The TEI has decreased by \$9,392 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date has been updated to reflect commercial arrangements have been finalised. The TEI includes \$208,000 million of Commonwealth Government funding.	148,615,521	2020	
Regional Rail Renewal - Geelong Duplication - Stage 2 (Regional various)	Regional	Greater Geelong	Green	Green		The TEI has decreased by \$32,900 million due to reappropriation to Warrambool Line Upgrade Stage 1 and has decreased by \$39,621 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date has been confirmed as quarter 2 2024-25 following settlement of the outstanding claims for this project. The TEI includes \$254,000 million of Commonwealth Government funding.	Green	933,600,000	899,200,000	The TEI has decreased by \$0,200 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The TEI includes \$170,000 million of Commonwealth Government funding. This initiative is part of Labor's	665,915,055	2020		
Road blitz to get families home sooner and safer (Statewide)	Statewide	Casey, Greater Geelong, Hobsons Bay, Melton, Mitchell, Moorabool, Wyndham	Green	Green			Green	Green	673,800,000	674,000,000		31,716,404	2023	

Project Name	Region Type	LGAs	Scope RAG ratings explanation	Cost RAG Ratings	Cost RAG rating explanation	Time RAG ratings	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Royal Victorian Eye and Ear Hospital redevelopment (Melbourne)	Metropolitan	Melbourne	Green	Green	Green	Green	Green	Green		319,807,000	165,000,000	The TEI has increased by \$2,000 million in line with a revised project schedule, funded from savings from the Victorian Heart Hospital initiative which was completed in the 2023-24 Budget. The Royal Victorian Eye and Ear Hospital project was published as completed in the 2023-24 Budget.	319,807,000	2012
Rural and Regional PSRACS Revealisation Strategy Stage 1 2022-23 (regional various)	Regional	Corangamite, East Gippsland, Mansfield	Green	Green	Green	Green	Green	Green		142,845,000	142,845,000		9,699,728	2023
Social Housing Accelerator Program	Statewide		Green	Green	Green	Green	N/A	N/A	In accordance with the Social Housing Accelerator Schedule that the Treasurer signed on Victoria, the Commonwealth Government will commence evaluation of Victoria's progress within the first two years of the program. Homes Victoria will work with the Commonwealth to undertake evaluations of the SHAP.	463,343,000	463,343,000	The TEI is funded by \$463.343 million of Commonwealth Government funding.	3,000,000	2025
South Dynon Train Maintenance Facility Stage 1 (Statewide)	Metropolitan	Melbourne	Green	Green	Green	Green	Green	Green		121,774,000	121,774,000		119,964,652	2021
South Dynon Train Maintenance Facility Stage 2 (Statewide)	Metropolitan	Melbourne	Green	Green	Green	Green	Green	Green		296,255,000	296,255,000	The estimated completion date has been revised to quarter 1 2026-27 following a more precise forecast obtained after contract award.	65,624,866	2023

Project Name	Region Type	LGAs	Scope RAG ratings explanation	Scope RAG ratings	Cost RAG rating explanation	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote to from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
State Basketball Centre refurbishment (Box)	Metropolitan	Knox	Green	Green		Time RAG rating explanation: amouped to be completed by end of 2023. Project has experienced delays (inclement weather and COVID related construction industry shutdowns and longer term resourcing supply chain issues). New facilities construction was largely delayed by steel manufacture and delivery to site, along with subcontractor performance, insolvency and financial viability. However works still reached completion in December 2023.	Green		128,659,000	128,449,000	The TEI has increased by \$6.250 million due to additional funds to enable mechanical systems and amenity upgrades of the 'Main Shop Court' into the project's scope. TEI also includes a \$27.700 million contribution from the Knox City Council.	128,499,000	2022
Suburban Parks Program (Creating a Ring of New Parkland) (Metropolitan)	Metropolitan	Knox; Boroondara; Birmabank; Cardinia; Casey; Dandenong; Frankston; Glen Eira; Greater Dandenong; Hobsons bay; Hume; Kingston; Knox; Manningham; Maribyrnong; Merri-bek; Melton; Moonee Valley; Mornington Peninsula; Nillumbik; Port Phillip; Stonnington; Whitehorse; Whittlesea; Wyndham; Yarra; Yarra Ranges	Green	Green		Time RAG rating explanation: Green	Green		210,531,000	74,300,000	The TEI has increased by \$18.841 million to reflect revised project costings.	210,530,935	2019
Suburban Rail Loop - Airport (metropolitan various)	Metropolitan	Hume				Time RAG rating explanation: Green				860,680,000	The State and Commonwealth governments have committed \$5,000 billion each to the project. The TEI and associated costs are not reported at this time as the Commonwealth Government has only recently appointed a mediator (With Australia Pacific Airports (Melbourne) Pty Ltd) continuing to demand compensation and an underground station, the completion date is likely to be at least four years delayed.	1,015,270,100	2019
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	Metropolitan	Kingston; Monash; Whitehorse	Amber	Green		Time RAG rating explanation: Green	Green		2,500,000,000	2,100,000,000	The estimated completion date has been revised to quarter 3 2025-26 to reflect a revised schedule of works relating to the completion of initial and early works for the project.	875,000,000	2021
Suburban Rail Loop East - Main Works (metro various)	Metropolitan	Kingston; Monash; Whitehorse	Green	Green		Time RAG rating explanation: Green	Green		30,700,000,000	30,700,000,000	The Suburban Rail Loop East is expected to cost between \$28.0 billion and \$30.0 billion and is expected to be completed by 2035. The estimated cost includes \$3.600 billion (GST exclusive) for the Suburban Rail Loop East tunnel south contract from Cheltenham to Glen Waverley, which was awarded in December 2023. The TEI, estimated expenditure and estimated completion date will be disclosed following the procurement of the main works packages. The TEI includes \$2,200 billion of Commonwealth Government funding.	1,698,600,000	2022

Project Name	Region Type	LCAs	Scope RAG ratings	Scope RAG ratings: Explanation	Cost RAG ratings	Cost RAG rating explanation	Time RAG ratings	Time RAG rating explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Foreshore from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Metropolitan	Casey, Frankston; Greater Dandenong; Hume; Manningham; Whitehorse; Yarra Ranges	Green	Green	Green	Green	Green	Green	Green		2,523,005,000	2,268,600,000	The TEI has increased by \$10,204 million due to additional funding from developer contributions for the design and construction of the intersection works as part of the Narre Warren Cranbourne Road Upgrade Project and the Bridge Inn Road Upgrade Project. The TEI includes \$1,140,000 million of Commonwealth Government funding.	2,317,582,071	2018
Sunshine Station Masterplan	Metropolitan	Brimbank	Amber	Delivery of the Sunshine Station Masterplan is subject to more government decisions on Melbourne Airport Rail and Western Rail.	Green		Amber		Green				The TEI estimated expenditure and estimated completion date will be disclosed following the completion of the procurement process.		2023
Sustaining statewide health service delivery at The Alfred (Patrian)	Metropolitan	Stonnington	Green	Green	Green	Green	Green	Green	Green		118,000,000	118,000,000	0		2024
The Alfred Hospital urgent infrastructure (Patrian)	Metropolitan	Stonnington	Green	Green	Green	Green	Green	Green	Green		174,500,000	69,500,000	The TEI has increased by \$105,000 million due to a revised strategy to deliver fire safety compliance works. The estimated completion date has been revised to quarter 4 2029-30 in line with the revised strategy to deliver fire safety compliance works.	13,218,000	2018
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	Metropolitan	Melton; Wyndham	Green	Green	Green	Green	Green	Green	Green		328,992,000	329,343,000	8,479,000		2023
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Bear, Morialloc, Stanton St, Aspendale	Metropolitan	Kingston	Green	Green	Green	Green	Green	Green	Green		677,412,000	678,403,000	23,949,000		2023
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	Metropolitan	Hume, Melton	Green	Green	Green	Green	Green	Green	Green		295,614,000	296,278,000	16,055,000		2023

Project Name	Region Type	LGAs	Scope RAG ratings	Scope RAG ratings explanation	Cost RAG ratings	Cost RAG ratings explanation	Time RAG ratings	Time RAG ratings explanation	Benefits RAG rating	Benefits RAG rating explanation	Current Approved TEI (\$)	Original TEI (\$)	Footnote from BP4	Estimated total expenditure up to 30 June 2024 (\$)	First BP4 Appearance
Twenty-five more level crossing renewals by 2030 (Level Crossing Renewal Program) (Metropolitan various) - minus named packages	Metropolitan		Green		Green		Green		Green		5,207,547,000	5,218,076,000	The TEI has decreased by \$12.535 million due to budgeted amount being reclassified as operating instead of capital expenditure, in line with accounting standards.	254,582,000	2023
Warrnambool Base Hospital redevelopment (incl Warrnambool Logistics Hub) (Warrnambool)	Regional	Warrnambool	Green		Green		Green	Commencement of the project was delayed due to an extended CHMP and planning approval process.	Green		384,200,000	384,200,000		88,100,000	2021
Water for a growing North (Whittlesea)	Metropolitan	Whittlesea	Green		Green		Red		Green		134,800,000	108,236,000	The estimated completion date has been revised to quarter 1 2024-25 to align with a revised project schedule.	112,503,000	2022
West Gate Tunnel (Metropolitan various)	Metropolitan	Hobsons Bay, Maribyrnong, Melbourne, Wyndham	Green		Green		Green		Green		10,159,204,000	6,344,432,000	The TEI has increased by \$5.112 million due to budgeted amounts being reclassified as capital instead of operating expenditure, in line with accounting standards.	9,130,397,342	2016
Western Highway duplication - Ballarat to Stawell (Regional various)	Regional	Ararat, Ballarat, Northern Grampians, Pyrenees	Green		Red	Works in the area continue to be on hold while a new Cultural Heritage Management Plan (CHMP) is being prepared.	Red	Works in the area continue to be on hold while a new Cultural Heritage Management Plan (CHMP) is being prepared.	Green		656,357,000	412,800,000	The estimated completion date is to be confirmed once planning activities are completed. The TEI includes \$499.380 million of Commonwealth Government funding.	603,479,185	2009
Western treatment plant 5 (Metropolitan various)	Metropolitan	Wyndham	Green		Green		Green		Green		333,070,000	290,784,000	The estimated completion date has been revised to quarter 1 2025-26 to align with a revised project schedule.	231,787,000	2022
Western treatment plant primary treatment capacity augmentation (Werrimbee)	Metropolitan	Wyndham	Green		Green		Green		Green		550,030,000	333,821,000	This project was approved after the 2023-24 Budget.	40,865,000	2024
Western treatment plant waste activated sludge treatment augmentation (Werrimbee)	Metropolitan	Wyndham	Green		Green		Green		Green		146,560,000	107,115,000	The project was approved after the 2023-24 Budget.	10,787,000	2024

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion Date Variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
85 by 2025 (Level Crossing Removal) - Burrup Rd, Beaconsfield	Qtr 2 2025-26	Qtr 2 2025-26	0	0	89,009,000					N/A	N/A	N/A	N/A	N/A	N/A
85 by 2025 (Level Crossing Removal) - Calder Rd, Holden Rd	Qtr 2 2025-26	Qtr 2 2025-26	0	0	156,410,000					N/A	N/A	N/A	N/A	N/A	N/A
85 by 2025 (Level Crossing Removal) - Coobone Rd, Hill Rd, Lydiate	Qtr 2 2025-26	Qtr 2 2025-26	0	0	701,776,000					N/A	N/A	N/A	N/A	N/A	N/A
85 by 2025 (Level Crossing Removal) - Mount Parade, Merr Park	Qtr 2 2025-26	Qtr 2 2025-26	0	0	353,389,000					N/A	N/A	N/A	N/A	N/A	N/A
85 by 2025 (Level Crossing Removal) - McGregor, Main, Beecroft	Qtr 2 2025-26	Qtr 2 2025-26	0	0	1,053,030,000					N/A	N/A	N/A	N/A	N/A	N/A
85 by 2025 (Level Crossing Removal) - Station St, Beecroft, Progress St, South Dandenong, Station St, Officer	Qtr 2 2025-26	Qtr 2 2025-26	0	0	237,625,000					N/A	N/A	N/A	N/A	N/A	N/A

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
86 by 2025 (Level Crossing Removal) - Warrigal Rd, Parkers Rd (Perthside)	Qtr 2 2025-26	Qtr 2 2025-26	0		554,027,000					N/A	N/A	N/A	N/A	N/A	N/A
86 by 2025 (Level Crossing Removal) (metropolitan various) - minus named packages	Qtr 2 2025-26	Qtr 2 2025-26	0		5,599,533,000					No	In 2017, a Program Business Case was published, addressing and presenting evidence for the proposed rail works to be delivered by the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings.	Yes		Yes	
A Pathway to more acute mental health beds, responding to the findings report of the Royal Commission into Victoria's Mental Health System (statewide)	Qtr 2 2023-24	Qtr 3 2023-24	-1		492,200,000					Yes		Yes		Yes	
Additional acute mental health beds in regional Victoria (various)	Qtr 4 2028-29	Qtr 2 2026-27	10		395,884,000					Yes		Yes		Yes	
Additional V/ocity trains (regional various)	Qtr 4 2025-26	Qtr 4 2023-24	8		332,000,000					Yes		Yes		Yes	
Aden Precinct Redevelopment (metropolitan)										Yes		Yes		Yes	
Austin Hospital Emergency Department Upgrade (Heidelberg)	Qtr 2 2028-29	Qtr 2 2028-29	0		275,000,000					Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtr)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Qtr 2 2027-28	Qtr 4 2025-26	6		650,385,000					Yes		Yes			
Barwon Heads Road Upgrade (Barwon Heads)	Qtr 1 2023-24	Qtr 4 2023-24	-3		66,005,000	292,000,000				Yes		Yes			
Barwon Women's and Children's Hospital (Geelong)	Qtr 2 2029-30	Qtr 2 2029-30	0		464,102,000	50,000,000				Yes		Yes			
Better aged care services for regional Victorians (regional various)	Qtr 1 2028-29	Qtr 1 2028-29	0		162,246,000					Yes		Yes			
Big Housing Build (statewide)	Qtr 4 2027-28	Qtr 4 2026-27	4		2,326,428,000					Yes		Yes			
Building a better hospital for Melbourne's inner west (Footscray)	Qtr 1 2025-26	Qtr 4 2024-25	1		1,958,605,000					Yes		Yes			
Building a bigger and better Latrobe Regional Hospital (Traralgon)	Qtr 2 2023-24	Qtr 4 2023-24	-2		223,500,000					Yes		Yes			

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Building a world class Grouping Performance Centre (Geelong)	Qtr 1 2024-25	Qtr 4 2022-23	5		140,000,000					Yes		Yes		Yes	
Building a world class hospital for Frankston families (Frankston)	Qtr 3 2025-26	Qtr 4 2024-25	3		1,110,084,000	10,000,000				Yes		Yes		Yes	
Building a world class hospital in Maryborough (Maryborough)	Qtr 1 2024-25	Qtr 2 2024-25	6		115,000,000					Yes		Yes		Yes	
Building works stimulus (statewide)	Qtr 1 2024-25	Qtr 4 2024-22	9		172,611,000					No	As part of the crisis council/COVID19 response by the state government, this program of works did not have a business case, or ILM developed.	No	As part of the crisis council/COVID19 response by the state government, this program of works did not have a business case, or ILM developed.	No	As part of the crisis council/COVID19 response by the state government, this program of works did not have a business case, or ILM developed.
Car Parks for Commuters (statewide)	Qtr 2 2025-26	Qtr 4 2022-23	10		473,880,000	136,330,000				Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtr)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Carlton redevelopment - 246 units/sites (North-West metropolitan)	Qtr 3 2023-24	Qtr 1 2017-18	26		3,49,095,000					Yes		Yes		Yes	
Gaulfeld Rationalisation Works (metropolitan various)	Qtr 4 2025-26	Qtr 4 2025-26	0		234,158,000					Yes		Yes		Yes	
City Loop fire and safety upgrade (Stage 2) and intruder alarm (Melbourne)	Qtr 2 2023-24	Qtr 4 2019-20	14		464,607,000					Yes		Yes		Yes	
Clyde Road upgrade (metropolitan southeast)	Qtr 1 2027-28	Qtr 1 2027-28	0			277,700,000				Yes		Yes		Yes	
Community hospitals to give patients the best care (Statewide)	Qtr 4 2025-26	Qtr 4 2024-25	4		869,986,000					Yes		Yes		Yes	
Cooling our public housing towers (metropolitan)	Qtr 4 2026-27	Qtr 4 2026-27	0		326,872,000					Yes		No	The budget bid outlines the evaluation strategy, changes to BP3 outputs and estimated impact on output performance measures.	No	The budget bid outlines the evaluation strategy, changes to BP3 outputs and estimated impact on output performance measures.
Dandenong Corridor Readiness Works (metropolitan various)	Qtr 2 2025-26	Qtr 2 2025-26	0		275,020,000					Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtr)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Digital Meters	Qtr 4 2028-29	Qtr 4 2028-29	0					277,739,476		Yes		Yes		Yes	
E-Class Tram Infrastructure Program (metropolitan various)	Qtr 4 2027-28	Qtr 4 2025-26	8		789,106,000					Yes		Yes		No	Benefits Realisation Plan will be developed as outlined in the Program Management Plan. (As per the PAR Review).
Emergency Departments Expansion Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Qtr 4 2026-27	Qtr 4 2026-27	0		269,921,000	10,000,000				Yes		Yes		Yes	
Expanding mental health treatment facilities for Victoria's youth (Statewide)	Qtr 4 2024-25	Qtr 4 2024-25	0		141,000,000					Yes		Yes		Yes	
Fishermans Bend Innovation Precinct at the former General Motors plant Site 5 Stage 1 (Melbourne)	Qtr 2 2025-26	Qtr 4 2024-25	6		179,443,000					Yes		No	The FBPR Project has a Benefits Management Plan, Strategic Value Creation and Capture Report, and a Detailed Implementation Plan (Business Case) that would be required as part of the Investment Logic Map.	Yes	
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Qtr 4 2024-25	Qtr 4 2024-25	0		462,457,000					Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Goulburn Valley Health redevelopment - planning and development (Shepparton)	Qtr 4 2022-23	Qtr 4 2020-21	8		229,340,000					Yes		Yes		Yes	
Great Ocean Road Reserve (Baywon South West)	Qtr 1 2025-26	Qtr 4 2024-25	1		255,000,000					Yes		Yes		Yes	
Hill Road Upgrade (Snye)	Qtr 3 2023-24	Qtr 1 2024-25	-2		140,923,000	141,257,000				Yes		Yes		Yes	
High Capacity Metro Trains	Qtr 4 2024-25	Qtr 1 2023-24	7		2,264,776,000					Yes		Yes		Yes	
Hobsons Bay Main Yarra crossing duplication (Spotswood)	Qtr 3 2024-25	Qtr 1 2024-25	2						205,259,000	Yes		Yes		Yes	
Mopac Victoria Grouped Lease Model Project 1 (metropolitan)	Qtr 2 2026-27	Qtr 3 2023-24	11		517,427,000					Yes		Yes		Yes	
Mopac Victoria Grouped Lease Model Project 2 (metropolitan)	Qtr 2 2026-27		N/A		686,644,000					Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Hursbridge Line Upgrade Stage 2 (metropolitan various)	Qtr 4 2022-23	Qtr 2 2022-23	2		596,355,000					Yes		Yes		Yes	
Leon Road Rail Overpass (Werribee)	Qtr 2 2025-26	Qtr 2 2025-26	0		53,889,000	57,000,000				Yes		Yes		Yes	
Korweok Train Maintenance Facility Stage 2 (metropolitan)	Qtr 1 2025-26	Qtr 4 2025-26	-3		365,095,000					No	This project is funded through a Funding Submission for Metro Tunnel which forms part of an enhancement project under the Metro Tunnel Business Case.	No	This project is funded through a Funding Submission for Metro Tunnel which forms part of an enhancement project under the Metro Tunnel Business Case.	No	This project is funded through a Funding Submission for Metro Tunnel which forms part of an enhancement project under the Metro Tunnel Business Case.
Kardinia Park Station Stage 5 (Geelong)	Qtr 4 2023-24	Qtr 4 2022-23	4		141,923,000					Yes		Yes		Yes	
Keeping Victorians Moving (metropolitan)	Qtr 4 2024-25	Qtr 4 2023-24	4		173,127,000					Yes		Yes		Yes	
M80 Ring Road upgrade (metropolitan north and west)	Qtr 3 2024-25	Qtr 3 2020-21	16		306,884,000	350,000,000				Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Melbourne Arts Precinct Transformation Phase One (Melbourne)	Qtr 2 2028-29	Qtr 2 2028-29	0	0	1,336,989,000		237,800,000			Yes		Yes		Yes	
Melton Line Upgrade (Statewide)	Qtr 4 2028-29	Qtr 4 2028-29	0	0	641,000,000					No	Business Case being developed	No	Not yet but intended	No	Not yet but intended
Men's prison system capacity (Statewide)	Qtr 3 2024-25	Qtr 4 2022-23		7	754,010,000					Yes		Yes		Yes	
Metro Tunnel (Greenwich various)	Qtr 2 2025-26	Qtr 4 2025-26	-2		12,642,471,070					Yes		Yes		Yes	
Metro Tunnel Readiness 2023-24	Qtr 2 2025-26	Qtr 2 2025-26	0		240,863,000					Yes		Yes		Yes	
Metro Tunnel Readiness 2024-25	Qtr 2 2025-26	Qtr 2 2025-26	0		151,196,000					Yes		Yes		Yes	
Micheham Road Upgrade - Stage 1 (Greenvale)	Qtr 4 2025-26	Qtr 4 2025-26	0		97,187,000	109,540,000				Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Modernisation of metropolitan Melbourne Public Sector Residential Aged Care Services Strategy Stage 3 Strategic Project (Cheltenham)	Qtr 4 2025-26	Qtr 4 2025-26	0		130,650,000					Yes		Yes		Yes	
Modernise the Digital Train Radio System (Metropolitan)	Qtr 2 2030-31	Qtr 2 2030-31	0		179,906,000					Yes		Yes		Yes	
Morash Medical Centre Redevelopment (Clayton)	Qtr 4 2028-29	Qtr 4 2028-29	0		535,000,000					Yes		Yes		Yes	
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2) (Upper Ferntree Gully)	Qtr 4 2026-27	Qtr 4 2026-27	0		112,000,000					Yes		Yes		Yes	
More Velocity trains 2022-23 (regional)	Qtr 4 2026-27	Qtr 4 2026-27	0		250,040,000					Yes		Yes		Yes	
More Velocity trains 2023-24 (regional)	Qtr 4 2027-28	Qtr 4 2027-28	0		600,750,000					Yes		Yes		Yes	
Murray Basin Rail Project (regional various)	Qtr 4 2017-18	N/A			357,600,000	528,115,000				Yes		Yes		Yes	
New Melton Hospital (Cobblebank)	Qtr 4 2028-29	Qtr 4 2028-29	0		1,000,000,000					Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtr)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
New metropolitan trains	Qtr 3 2027-28	Qtr 2 2026-27	5	5	985,849,000					Yes		Yes		Yes	
New Tarnet railway station (Tarnet)	Qtr 4 2025-26	Qtr 4 2025-26	0	0	124,000,000					No	Funding submission stage	No	Not yet but intended	No	Not yet but intended
New trains for Sunbury (metropolitan various)	Qtr 2 2024-25	Qtr 2 2024-25	0	0	1,762,600,000					Yes		Yes		Yes	
New Wyndham Law Court Development (Werrimbee)	Qtr 3 2024-25	Qtr 1 2024-25	2	2	274,928,000					Yes		Yes		Yes	
Next Generation Trams	Qtr 4 2028-29	Qtr 4 2028-29	0	0	1,459,845,000					Yes		Yes		Yes	
North East Link - Primary Package (Tram) and State Toll (Greenborough)	Qtr 2 2028-29	Qtr 4 2026-27	6	6	13,096,952,842	937,047,158				Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
North East Link (State and Freeway Packages) Urban Freeway Upgrade (Springvale to Hoddle)	Qtr 2 2028-29	Qtr 2 2028-29	0		3,803,901,173	1,905,091,827				Yes		Yes		Yes	
North East Link (State and Freeway Packages) M80 Rine Road Upgrade (Greensborough)	Qtr 2 2028-29	Qtr 2 2028-29	0		2,548,070,545	1,276,139,455				Yes		Yes		Yes	
North East Link (State and Freeway Packages) North East Link Connections (Buller/Watsonia)	Qtr 2 2028-29	Qtr 2 2028-29	0		1,760,535,440	881,271,560				Yes		Yes		Yes	
Northern Hospital Redevelopment (Epping)	Qtr 2 2029-30	Qtr 2 2029-30	0		812,960,000					Yes		Yes		Yes	
Nyaa Banyul Geelong Convention and Event Centre (Geelong)	Qtr 4 2025-26	Qtr 4 2025-26	0		166,100,000	30,000,000	250,000,000		3,000,000	Yes		Yes		Yes	
Pakenham Roads Upgrade (Pakenham)	Qtr 3 2026-27	Qtr 3 2026-27	0			415,700,000				Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtr)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Princes Highway East Duplication Stage 3 (Regional Various)	Qtr 4 2023-24	Qtr 4 2023-24	0		50,633,000	233,696,000				Yes		Yes			
Public Housing Revitalisation Program (Metropolitan)			N/A		486,197,000					No	The investment case is currently under development, due for decision by Government in August 2024.	No	ILM is currently under development as part of the investment case.	No	Benefits management plan is currently under development as part of the investment case.
Redevelopment of Royal Melbourne Hospital and Royal Women's Hospital (Academ/Periville)		Qtr 4 2021-22	N/A		2,338,000,000					Yes		Yes			
Regional Housing Land (Regional)	Qtr 4 2027-28	Qtr 3 2027-28	0		701,000,000					Yes		No	In consultation with DTF, the SHAP has not developed an investment logic map, aligned to the housing delivery PAP.	No	The benefits realisation plan is under development by DSIR across the whole of the Regional Package (\$2 billion). Homes Victoria will input into the process and post finalisation, will track the KPI components when the plan is approved.
Regional Rail Renewal - Bendigo/Echuca Line Origins (Regional Various)	Qtr 4 2024-25	Qtr 3 2020-21	17			168,700,000				No	It did not have a high enough value to trigger the requirement for a Business Case	No	It did not have a high enough value to trigger the requirement for an investment logic map	No	It did not have a high enough value to trigger the requirement for a Benefits Management Plan

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Regional Rail Revival - Gippsland Line Upgrade - Stage 1 (regional various)		Qtr 4 2021-22	N/A		140,252,000	737,848,000				Yes		Yes			Yes
Regional Rail Revival - Shepparton Line Upgrade - Stage 3 (Shepparton)		Qtr 4 2023-24	N/A		82,840,000	331,360,000				Yes		Yes			Yes
Regional Rail Revival - Warrambool Line Upgrade - Stage 2 (regional various)		Qtr 1 2024-25	N/A		73,070,000	208,000,000				Yes		Yes			Yes
Regional Rail Revival - Burn Peninsula Duplication - Stage 2 (regional various)	Qtr 2 2024-25	Qtr 2 2024-25	0		145,501,000	788,095,000				Yes		Yes			Yes
Road blitz to get families home sooner and safer (statewide)	Qtr 4 2028-29	Qtr 4 2028-29	0		508,800,000	170,000,000				Yes		Yes			Yes

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtr)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Royal Victorian Eye and Ear Hospital redevelopment (Melbourne)	Qtr 4 2023-24	Qtr 2 2017-18	26		319,887,000					Yes		Yes		Yes	
Rural and Regional PS&ACS Revalidation Strategy Stage 1 2022-23 (regional various)	Qtr 4 2027-28	Qtr 4 2027-28	0		142,884,000					Yes		Yes		Yes	
Social Housing Accelerator Program	Qtr 4 2027-28	Qtr 4 2027-28	0			496,500,000				Yes		No	In consultation with DTF, the SHAP has not developed an investment logic map aligned to the Housing Delivery PAP.	No	In accordance with the Social Housing Accelerator Schedule that the Treasurer signed for Victoria, the Commonwealth Government will commence evaluation of Victoria's progress within the first two years of the program. Homes Victoria will work with the Commonwealth to undertake evaluations of the SHAP.
South Dynon Train Maintenance Facility Stage 1 (Statewide)	Qtr 4 2023-24	Qtr 1 2023-24	3		121,774,000					Yes		Yes		Yes	
South Dynon Train Maintenance Facility Stage 2 (Statewide)	Qtr 1 2026-27	Qtr 4 2025-26	1		296,755,000					Yes		Yes		Yes	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
State Basketball Centre refurbishment (Rosa)	Qtr 1 2024-25	Qtr 1 2023-24		4	101,695,000				27,000,000	Yes		Yes			
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	Qtr 4 2025-26	Qtr 4 2022-23		12	210,531,000					No	In place of a business case this project has an Expenditure Review Committee submission which has been upbanded into this survey.	No	An Investment Logic Map was not a requirement for this project when it was initiated.	No	Suburban Parks Program does not have a specific benefit plan as it utilises benefit metrics outlined by the Sustainability Fund.
Suburban Rail Loop - Airport (metropolitan various)			N/A			5,000,000,000				Yes		Yes			
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	Qtr 2 2025-26	Qtr 4 2024-25		3	2,500,000,000					Yes		Yes			
Suburban Rail Loop East - Main Works (metro various)	Qtr 2 2025-36	Qtr 2 2025-36		0	30,700,000,000					Yes		Yes			

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtrs)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Qtr 2 2025-26	Qtr 2 2022-23		12	1,231,005,000	1,292,000,000				Yes		Yes		Yes	
Sunshine Station Masterplan			N/A							Yes		No	Benefits realised through this initiative will be captured in the broader program of works.	No	Benefits realised through this initiative will be captured in the broader program of works.
Sustaining statewide health service delivery at The Alfred (Prahran)	Qtr 4 2027-28	Qtr 4 2027-28		0	118,000,000					Yes		Yes		Yes	
The Alfred Hospital urgent infrastructure (Prahran)	Qtr 4 2029-30	Qtr 4 2023-24		24	174,500,000					Yes		Yes		Yes	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	Qtr 4 2029-30	Qtr 4 2029-30		0	328,992,000					N/A	N/A	N/A		N/A	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Bear, Morialloc, Stanton St, Spendale	Qtr 4 2029-30	Qtr 4 2029-30		0	677,412,000					N/A	N/A	N/A		N/A	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	Qtr 4 2029-30	Qtr 4 2029-30		0	295,614,000					N/A	N/A	N/A		N/A	

Project Name	Current Estimated Completion Date	Original Estimated Completion Date	Completion date variance (Qtr)	Gate 6 Review Complete?	State Funding	Commonwealth Funding	Private Funding	User Fees Funding	Other Funding	Business Case	If no Business Case, why	Investment Logic Map	If no Investment Logic, why	Benefits Management Plan	If no Benefits Management Plan, why
Twenty-five more level crossing removals by 2030 (level crossing removals in metropolitan various - minus named packages)	Qtr 4 2029-30	Qtr 4 2029-30	0		5,207,547,000					No	In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level. It forms a key technical solution used by the Government (Technical Solutions) (Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings.	Yes			
Warrnambool Base Hospital redevelopment (incl Warrnambool Logistics Hub) (Warrnambool)	Qtr 4 2026-27	Qtr 4 2025-26	4		384,200,000					Yes		Yes			
Water for a growing North (Whittesee)	Qtr 1 2024-25	Qtr 2 2023-24	3						134,800,000	Yes		Yes			
West Gate Tunnel (metropolitan various)	Qtr 2 2025-26	Qtr 2 2022-23	12		4,150,761,995		6,006,442,815			Yes		Yes			
Western Highway duplication - Ballarat to Stawell (regional various)										Yes		Yes			
Western treatment plant 5 (remove plant) (Western)	Qtr 1 2025-26	Qtr 1 2025-26	0		1,567,977,000	499,380,000				Yes		Yes			
Western treatment plant primary treatment capacity augmentation (Werribee)	Qtr 4 2027-28	Qtr 4 2027-28	0						333,070,000	Yes		Yes			
Western treatment plant waste activated sludge treatment augmentation (Werribee)	Qtr 4 2027-28	Qtr 4 2027-28	0						550,030,000	Yes		Yes			
									146,260,000	Yes		Yes			

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
BS by 2025 (Level Crossing Removal) Belmont Rd, Beaconsfield	N/A	Yes	Yes	Yes	Yes	Yes			0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
BS by 2025 (Level Crossing Removal) Caldera Rd Dr, Hobden Rd	N/A	Yes	Yes	Yes	Yes	Yes			0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
BS by 2025 (Level Crossing Removal) Conisbore Rd, Moorabool Rd, Upper Hill Rd, Uppade	N/A	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
BS by 2025 (Level Crossing Removal) Keon Pirrah, Keon Park	N/A	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
BS by 2025 (Level Crossing Removal) MacGregor, Main, Macrae	N/A	Yes	Yes	Yes	Yes	Yes			0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
BS by 2025 (Level Crossing Removal) Station St, Beaconsfield, Progress St, South Bandonong, Station St, Officer	N/A	Yes	Yes	Yes	Yes	Yes			0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned: community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Parkers Rd (Parkdale)	N/A	Yes	Yes	Yes	Yes	Yes	Gate 4	0	0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
85 by 2025 (Level Crossing Removal) (metropolitan various) - minus named packages	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4	2	2			Chief Executive Officer	Level Crossing Removal Project, VIDA	13 Aug 2024
A pathway to more acute mental health beds: Responding to the interim report of the Royal Commission into Victoria's Mental Health System (statewide)	Yes	Yes	Yes	Yes	Yes	Yes		2	0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Additional acute mental health beds in regional Victoria (various)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2	1	1			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Additional V/Lochy trains (regional various)	Yes	Yes	Yes	Yes	Yes	Yes		0	0			Secretary	Department of Transport and Planning	12 Jul 2024
Arden Precinct Redevelopment (metropolitan)	Yes	Yes	Yes	Yes	Yes	No	Gate 1, 2, 3	2	2			Secretary	Department of Transport and Planning	12 Jul 2024
Austin Hospital Emergency Department Upgrade (Heidelberg)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2	0	0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timeliness	Attesting position	Attesting Entity	Date of Attestation
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Bentley)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4		3	Additional TEI for Women's & Children's Hub lift out		Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Barwon Heads Road Upgrade (Barwon Heads)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4, 5	1	0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
Barwon Women's and Children's Hospital (Geelong)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3		0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Better aged care services for regional Victorians (regional ventures)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Big Housing Build (statewide)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2	1	1			Chief Executive Officer	Homes Victoria	07 Jul 2024
Building a better hospital for Melbourne's inner west (Footscray)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3		0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Building a bigger and better Latrobe Regional Hospital (Traralgon)	Yes	Yes	Yes	Yes	Yes	No			1			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	IVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Building a world class hospital for Frankston families (Frankston)	Yes	Yes	No	Yes	Yes	Yes	Gate 1, 2, 3, 4, 5	1	1			Deputy Chief Executive	Department of Health, Skills, Innovation and Regions (DSIR)	18 Jul 2024
Building a world class hospital for Frankston families (Frankston)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3		3	Treasurer approved funding reappropriation to improve the existing emergency department at Frankston Hospital (BP4 24-25)		Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Building a world class hospital in Maryborough (Maryborough)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Building works Stimulus (Statewide)	No	No	No	Yes	Yes	No			0			Chief Executive Officer	Homes Victoria	02 Jul 2024
Car Parks for Commuters (Statewide)	Yes	Yes	Yes	Yes	Yes	No			2			Secretary	Department of Transport and Planning	12 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Carlton redevelopment - 246 units/sites (North-West metropolitan)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Homes Victoria	02 Jul 2024
Caulfield Rationalisation Works (metropolitan various)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Metro Tunnel Project Office, VIDA	22 Jul 2024
City Loop fire and safety upgrade (stage 2) and intruder alarm (Melbourne)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4	1	1			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Clyde Road upgrade (metropolitan southeast)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1.2	0	0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
Community hospitals to give patients the best care (statewide)	Yes	Yes	Yes	Yes	Yes	Yes		3	1	Additional dialysis machines at Sunbury Community Hospital		Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Cooling our public housing towers (metropolitan)	Yes	Yes	Yes	Yes	Yes	No			1	Reduction in scope to remove first tranche of towers included as part of the public housing revitalisation program. This resulted in a reduction of TEI by \$8.928m.		Chief Executive Officer	Homes Victoria	02 Jul 2024
Dandenong Corridor Readiness Works (metropolitan various)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Metro Tunnel Project Office, VIDA	22 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected Timelines	Attesting position	Attesting Entity	Date of Attestation
Digital Meters	Yes	Yes	Yes	Yes	Yes	No	Gate 1, 2, 3		0			Chief Financial Officer	South East Water	02 Jul 2024
E-Class Tram Infrastructure Program (metropolitan various)	Yes	Yes	Yes	Yes	Yes	Yes		3	1			Secretary	Department of Transport and Planning	12 Jul 2024
Emergency Departments Expansion Program Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Yes	Yes	Yes	Yes	Yes	Yes			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Expanding mental health services in government facilities for Victoria's youth (Stawell)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Fishermans Bend Innovation Precinct at the former General Motors Holden Site - Stage 1 (Melbourne)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Forensic Mental Health Expansion Project Stage 1 (Fairfield)	Yes	Yes	Yes	Yes	Yes	No			1			Secretary	Department of Transport and Planning	12 Jul 2024
						Yes	Gate 1, 2, 3, 4		1			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issue resolution	Collect and analyse lessons learned - community and stakeholders	MVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Goulburn Valley Health redevelopment - planning and development (Shepparton)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4, 5		0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Great Ocean Road Renewal (Barwon South West)	Yes	Yes	Yes	Yes	Yes	No			1		Due to the addition of Wye River to the project, the completion date is now late 2025.	Secretary	Department of Transport and Planning	12 Jul 2024
Hall Road Upgrade (Seymour)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4, 5		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
High Capacity Metro Trains	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4	2	0			Secretary	Department of Transport and Planning	17 Jul 2024
Hobsons Bay Main Yards crossing identification (Strettonwood)	Yes	Yes	Yes	Yes	No	No			0			Head of Capital Programs Management Office	Melbourne Water Corporation	02 Jul 2024
Homes Victoria Ground Lease Model Project 1 (metropolitan)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 2, 3, 4		1		Increase of TEI, aligned to increase scope by 286 houses as part of the stage 2 Flemington GLM1 site.	Chief Executive Officer	Homes Victoria	02 Jul 2024
Homes Victoria Ground Lease Model Project 2 (metropolitan)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 2, 3, 4		0			Chief Executive Officer	Homes Victoria	02 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	INHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Hurstbridge Line Upgrade Stage 2 (metropolitan various)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4	1	2			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Iron Road Rail Overpass (Werribee)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
Kewbrook Train Maintenance Facility Stage 2 (metropolitan)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Kardinia Park Stadium Stages 5 Redevelopment (Geelong)	No	No	No	Yes	Yes	Yes	Gate 2, 3, 4, 5		0			CEO	Kardinia Park Stadium Trust	02 Jul 2024
Keeping Victorians Moving (metropolitan)	Yes	Yes	Yes	Yes	Yes	No			0		Optimisation of the technical platforms to support uplifted operations delaying completion.	Secretary	Department of Transport and Planning	12 Jul 2024
M80 Ring Road upgrade (metropolitan north and west)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 3, 4, 5		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned: community and stakeholders	IVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Melbourne Arts Precinct Transformation Phase One (Melbourne)	No	No	No	Yes	No	Yes	Gate 1, 2, 3, 4		1			Director and Chief Executive Officer	Melbourne Arts Precinct Corporation	02 Jul 2024
Melton Line Upgrade (Statewide)	No	No	No	No	No	Yes			0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Mel's prison system capacity (Statewide)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 2, 3, 4	1	2			Executive Director, Governance and Assurance	Department of Justice and Community Safety	02 Jul 2024
Metro Tunnel Metropolitan Strategy	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4	1	2			Chief Executive Officer	Metro Tunnel Project Office, VIDA	22 Jul 2024
Metro Tunnel Readiness 2023-24	Yes	Yes	Yes	Yes	Yes	No			0			Secretary	Department of Transport and Planning	12 Jul 2024
Metro Tunnel Readiness 2024-25	Yes	Yes	Yes	Yes	Yes	No			0			Secretary	Department of Transport and Planning	12 Jul 2024
Melkham Road Upgrade - Stage 1 (Greenvale)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Modernisation of Metropolitan Melbourne Public Sector Residential Aged Care Services Strategy - Stage 3 (Melbourne)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Modernise the Digital Train Radio System (metropolitan)	Yes	Yes	Yes	Yes	Yes	No			0			Secretary	Department of Transport and Planning	12 Jul 2024
Monash Medical Centre Redevelopment (Clayton)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2		0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
More hospital and aged care beds for Melbourne's East (Anglic Hospital Expansion Stage 2) (Upper Fentree Gully)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
More Velocity trains 2022-23 (regional)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2		0			Secretary	Department of Transport and Planning	12 Jul 2024
More Velocity trains 2023-24 (regional)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2		0			Secretary	Department of Transport and Planning	12 Jul 2024
Murray Basin Rail Project (regional services)	Yes	Yes	Yes	Yes	No	Yes	Gate 1, 2, 3, 4	1	2			Chief Executive Officer	Level Crossing Renovation Project, VIDA	12 Aug 2024
New Melton Hospital (Cobblebank)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3		0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issue resolution	Collect and analyse lessons learned - Community and Stakeholders	NVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
New metropolitan trains	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4		0			Secretary	Department of Transport and Planning	12 Jul 2024
New Trarnet railway station (Trarnet)	Yes	Yes	No	No	Yes	No			0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
New trains for Sunbury (metropolitan various)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 2, 3, 4		0			Chief Executive Officer	Metro Tunnel Project Office, VIDA	22 Jul 2024
New Wyndham Law Court Development (Werribee)	No	No	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4	1	1	The TEI has increased by \$3,800 million due to transit being reclassified from Metropolitan Law Court Development project for additional road and car parking works.		Chief Operating Officer, CSV (and delegated Senior Responsible Owner for the WLC Project)	Court Services Victoria (CSV)	11 Jul 2024
Next Generation Trams	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4	4	4	Per BM: The TEI has increased by \$35,600 million due to additional scope for the purchase of new trams. The TEI has increased by \$3,000 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.		Secretary	Department of Transport and Planning	12 Jul 2024
North East Link - Primary Package (Metropolitan and State Rail Corridor (Grensborough))	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3	3	2			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	NVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
North East Link (State and Freeway Packages) Upgrade (Springvale to Hoddle)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
North East Link (State and Freeway Packages) M80 Ring Road Upgrade (Greensborough)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
North East Link (State and Freeway Packages) Connections (Jullibilli/Watsonia)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
Northern Hospital Redevelopment (Epping)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2		0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Nyal Banyul Genealogical Convention and Event Centre (Geelong)	No	Yes	No	Yes	Yes	Yes	Gate 3		1	The scope has changed from the original business case, increasing to take into account industry and market feedback with a view to ensuring that the facility is able to meet the revised demand projections		Deputy Secretary Regional Development and Outdoor Recreation	Department of Jobs, Skills, Industry and Regions	02 Jul 2024
Palmerham Roads Upgrade (Palmerham)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issue resolution	Collect and analyse lessons learned - Community and Stakeholders	MVWR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attaching position	Attaching Entity	Date of Alteration
Princes Highway East Duplication Stage 3 (regional various)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3, 4, 5		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
Public Housing Revitalisation Program (metropolitan)	No	No	No	Yes	Yes	Yes	Gate 1, 2		0			Chief Executive Officer	Homes Victoria	02 Jul 2024
Redevelopment of Royal Melbourne Hospital and Royal Women's Hospital (Arden/Parkville)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2		1		Removal of Arden Hospital Campus site. Note that the completion date has been published as 'tbc' in EBP4 2024-25, and it is being re-evaluated due to the project now progressing at a single site in Parkville.		Victorian Health Building Authority, VIDA	23 Jul 2024
Regional Housing Fund (regional)	Yes	Yes	Yes	Yes	Yes	Yes			0			Chief Executive Officer	Homes Victoria	02 Jul 2024
Regional Rail Renewal - Bendigo/Echuca Line Upgrade (Regional various)	Yes	Yes	Yes	Yes	No	No			1			Chief Executive Officer	level Crossing Renovation Project, VIDA	12 Aug 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Regional Rail Revival - Gippsland Upgrade - Stage 5 (regional various)	Yes	Yes	Yes	Yes	No	Yes	Gate 1, 2, 3, 4	1	0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Regional Rail Revival - Shepparton Line Upgrade - Stage 3 (Shepparton)	Yes	Yes	Yes	Yes	No	Yes	Gate 1, 2, 3, 4		1			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Regional Rail Revival - Warrambool Line Upgrade - Stage 2 (regional various)	Yes	Yes	Yes	Yes	No	Yes	Gate 1, 2, 3, 4	1	0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Regional Rail Revival - Main Roads Trust Duplication - Stage 2 (regional various)	Yes	Yes	Yes	Yes	No	Yes	Gate 1, 2, 3, 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Road blitz to get families home sooner and safer (statewide)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2		0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned: community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Royal Victorian Eye and Ear Hospital redevelopment (Melbourne)	Yes	Yes	Yes	Yes	Yes	No		3	0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Rural and Regional PS&ACS Revitalisation Strategy Stage 1 2022-23 (regional various)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Social Housing Accelerator Program	Yes	Yes	Yes	Yes	Yes	Yes			0			Chief Executive Officer	Homes Victoria	02 Jul 2024
South Dynon Train Facility Stage 1 (Statewide)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
South Dynon Train Facility Stage 2 (Statewide)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI timelines	Scope changes that affected TEI	Attesting position	Attesting Entity	Date of Attestation
State Basketball Centre Development (Knox)	No	No	No	Yes	Yes	No			3	The TEI has increased by \$0.250 million due to additional funds to enable mechanical systems and amenity upgrades in the new Court into the project's scope.	Executive Director, Strategic Infrastructure and Sport Economy, Sports and Recreation Economy Group Victoria			12 Jul 2024
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	No	Yes	Yes	Yes	No	No			0		Acting Director Land Management	Department of Energy, Environment and Climate Action		25 Jun 2024
Suburban Rail Loop - Airport (metropolitan various)	No	No	No	No	No	Yes	Gate 1, 2, 3, 4	1	0		Chief Executive Officer	Level Crossing Removal Project, VIDA		12 Aug 2024
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	No	Yes	No	Yes	Yes	Yes	Gate 1, 2, 3, 4		0		Chief Executive Officer	Suburban Rail Loop Authority		05 Jul 2024
Suburban Rail Loop East - Main Works (metro various)	No	Yes	No	Yes	Yes	Yes	Gate 1, 2, 3, 4		0		Chief Executive Officer	Suburban Rail Loop Authority		05 Jul 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	IVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 2, 3, 4, 5	1	0			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
Sunshine Station Masterplan	Yes	Yes	Yes	Yes	Yes	No			0			Secretary	Department of Transport and Planning	30 Jul 2024
Sustaining statewide health service delivery at The Alfred (Prahran)	Yes	Yes	Yes	Yes	Yes	No			0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
The Alfred Hospital urgent infrastructure (Prahran)	Yes	Yes	Yes	Yes	Yes	No			1	TEI has increased by \$100m due to increased design requirements and escalation resulting from the project being put on hold due to COVID-19.	The attached report has been revised to Q4 2023-30 in line with the revised strategy to deliver fire safety compliance works.	Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Bear, Mordialloc, Station St, Aspendale	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	Yes	Yes	Yes	Yes	Yes	Yes	Gate 4		0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024

Project Name	Benefits Management System	Internal Reporting Processes	Process to recalculate any changes to project benefits	Collect and analyse lessons learned - problem solving and issues resolution	Collect and analyse lessons learned - community and stakeholders	HVHR	Gateway Reviews	Project Assurance Reviews	No. of scope changes	Scope changes that affected TEI	Scope changes that affected timelines	Attesting position	Attesting Entity	Date of Attestation
Twenty-five more level crossing removals by 2030 Level Crossing Removal Authority (metropolitan various) - minus named packages	Yes	Yes	Yes	Yes	Yes	Yes	1	0	0			Chief Executive Officer	Level Crossing Removal Project, VIDA	12 Aug 2024
Warrnambool Base Hospital redevelopment (incl Warrnambool Logistics Hub) (Warrnambool)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3	0	0			Chief Executive Officer	Victorian Health Building Authority, VIDA	23 Jul 2024
Water for a growing North (Whittlesea)	Yes	Yes	Yes	Yes	No	No		0	0			Head of Capital Program Management Office	Melbourne Water Corporation	02 Jul 2024
West Gate Tunnel (metropolitan various)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 1, 2, 3	0	0			Chief Executive Officer	Major Road Projects Victoria, VIDA	13 Jul 2024
Western Highway duplication - Ballarat to Stawell (regional various)	Yes	Yes	Yes	Yes	Yes	Yes	Gate 3, 4	1	1			Chief Executive Officer	Major Road Projects Victoria, VIDA	15 Jul 2024
Western treatment plant 5	Yes	Yes	Yes	Yes	No	No		0	0			Head of Capital Program Management Office	Melbourne Water Corporation	02 Jul 2024
Western treatment plant capacity augmentation (Werribee)	Yes	Yes	Yes	Yes	No	No		0	0			Head of Capital Program Management Office	Melbourne Water Corporation	02 Jul 2024
Western treatment plant waste activated sludge treatment augmentation (Werribee)	Yes	Yes	Yes	Yes	No	No		0	0			Head of Capital Program Management Office	Melbourne Water Corporation	02 Jul 2024